

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, June 25, 2015
10:00 A.M.
EPHC Education Center, Portola, CA**

Agenda

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting please contact the Clerk of the Board at (530) 832-6564. Notification 72 hours prior to the meeting will enable the Eastern Plumas Health Care to make reasonable arrangements to ensure accessibility.

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
1. Call to Order	Gail McGrath	A	
2. Roll Call	Gail McGrath	I	
3. Consent Calendar	Gail McGrath	A	
(A) Agenda			1-2
(B) Meeting Minutes of 5.28.15 Regular Board Meeting			3-6
(C) Meeting Minutes of 5.28.15 Standing Finance Committee			7
(D) Meeting Minutes of 6.17.15 Standing Q/A Committee			8
4. Board Chair Comments	Gail McGrath	I/D	
5. Board Comments	Board Members	I	
6. Public Comment	Members of the Public	I	
7. Auxiliary Report	Katie Tanner	I/D	
8. Chief of Staff Report	Eric Bugna, MD	I/D	
9. Committee Reports	Board Members	I/D	
• Finance Committee			
• Q/A Committee			
10. Chief Nursing Officer Report	Kathy Cocking	I/D	
11. Director of Clinics Report	Bryan Gregory	I/D	

12. Recommendation for Approval of Policies		I/D/A	
<ul style="list-style-type: none"> • Quality Safety and Performance Improvement Plan • Anesthesia 			
13. Chief Financial Officer Report	Jeri Nelson	I/D	9-18
<ul style="list-style-type: none"> • May Financials 			
14. 2015/2016 Budget and Capital Equipment	JNelson/Thayes	I/D/A	19-20
15. Chief Executive Officer Report	Tom Hayes	I/D	
16. Closed Session	Gail McGrath	I/D/A	
I. Closed Session, pursuant to Health and Safety Code 32155, to review reports on Quality Assurance.			
II. Closed Session, pursuant to Government Code Section 54957 to consider the following privileges and appointments to the medical staff:			
a. Recommendation for One Year Provisional Privileges <ul style="list-style-type: none"> • None 			
b. Recommendation for Two Year Courtesy Privileges <ul style="list-style-type: none"> • Michelle Kim, M.D. Family Medicine • Jack Bertman, M.D. ER 			
17. Open Session Report of Actions Taken in Closed Session	Gail McGrath	I	
18. Adjournment	Gail McGrath	A	

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE BOARD OF DIRECTORS**

Thursday, May 28, 2015

9:00 A.M.

EPHC Education Center, Portola, CA

Minutes

- 1. Call to Order.**
The meeting was called to order at 9:58 am by Gail McGrath.

- 2. Roll Call.**
Present: Dr. Paul Swanson, Janie McBride, Jay Skutt, Lucie Kreth, Eric Bugna MD and Gail McGrath.
Absent: None
Staff: Tom Hayes, CEO, Jeri Nelson, CFO, and Alanna Wilson, Administrative Assistant.
Visitors: Approximately 3 visitors were present at the start of the meeting.

- 3. Consent Calendar.**
Mr. Skutt motioned to approve the consent calendar. A second was made by Ms. McBride. None opposed, the motion was approved.

- 4. Board Chair Comments.**
Ms. McGrath shared her recent experience as a patient in the hospital and expressed how please she is that we have a local hospital.

- 5. Board Comments.**
None

- 6. Public Comment.**
None

- 7. Auxiliary Report**
Katie Tanner reported that the Nifty Thrifty grossed \$12,962.00 for the month of April. They had 765 volunteer hours and 32.5 hours in the lobby.

- 8. Chief of Staff Report**
Dr. Bugna reported that Dr. Mustafa will be leaving at the beginning of July. The organization will recruit for dermatology coverage. Dr. Bugna also noted how fortunate we are to have a local healthcare facility in our area due to the closing of many small facilities across the country.

- 9. Committee Reports**
 - **Finance Committee**
Dr. Swanson reported that there was a wide range of discussion today. Net income was close to break even for the month of April. Contractuals are up significantly due to reduced reimbursement from MediCal. A/R days are down to 55. Ms McBride reported that we are still working on getting patients back from Reno so that they may rehabilitate in their own community.

10. IT Report

Mr. Boyd reported that IT has installed a new firewall. Mr. Boyd also reported that we are now able to send x-rays to PDH and Tahoe Forest via a secure network. Mr. Boyd also discussed other forms of security that the organization has in place to protect against viruses and keep patient information secure. Mr. Boyd briefly discussed how well the Centriq conversion is going.

11. Director Of Nursing Report:

- Ms. Cocking reported that Dr. Porot's epidural program is very successful and we are looking at adding additional services with this provider.
- Ms. Cocking also stated that she has accepted a full time position in her hometown and will be leaving EPHC at the end of June. Tracy Allara will be stepping down to attend a Nurse Practitioner program.
- Ms. Cocking also reported that Patient Satisfaction scores are very good.
- Ms. Cocking stated that Tomala King is continuing to increase the census in the Loyaltan SNF while the Portola SNF is full.

12. Clinic Report:

- Mr. Gregory reported that Dr. Mustafa will be leaving the organization and we are looking for new dermatology coverage.
- Mr. Gregory stated that we are currently speaking to a Urologist.
- Mr. Gregory also stated that we continue to see new patients in the clinic and have hired new staff to accommodate the increase.
- Mr. Gregory reported on a proposal that has been submitted to Plumas County for Mental and Behavioral Health Funds. The funds come from a tax the county receives and must be used or the county will need to return the funds to the state.

13. Recommendation for Approval of Policies:

- Safe Patient Handling & Movement
- Radiology
- MRI
- CT Scan
- Laboratory
- Admitting
- BioMed
- Environmental Services
- Dietary

After a brief discussion Ms. McGrath motioned to approve the policies. A second was made by Dr. Swanson. None opposed, the motion was approved.

14. CFO Report:

- Ms Nelson reported that the month of April went well. There are 33 days left in this fiscal year and things look very good. Net income is \$159,061.00. May and June are also expected to be good months.
- Ms. Nelson stated that contractuals are \$1 million over budget due to the way we are being paid by managed MediCal.
- Ms. Nelson reported some preliminary budget results and she hopes to present the budgets to the Board next month.
- Ms. Nelson reported that the organization is looking at Work Comp renewal and renewing the Anthem contract.

15. CEO Report:

- Mr. Hayes reported on a recent meeting regarding the Sierra Valley District Hospital. Mr. Hayes was asked by a Sierra County Supervisor if the Eastern Plumas Health Care District would possibly be interested in taking over the SVHD. Mr. Hayes relayed the conversation to the Board. The general consensus from the Board is that they would like to move forward gathering more information on this subject.
- Mr. Hayes also reported that he has submitted the second exemption request from the clawback. He did receive a reply from the state that they would consider his request but no decision has been made yet.
- Mr. Hayes stated that the organization is awaiting OSHPD approval for the next step on the nurse call installation.

16. Closed Session.

Ms. McGrath announced the Board would move into closed session at 11:33 a.m.; pursuant to Health and Safety Code 32155 and Government Code Section 54957.

17. Open Session Report of Actions Taken in Closed Session.

The Board returned at approximately 12:20 am and announced

I. With respect to Health and Safety Code 32155, to review reports on Quality Assurance
No reportable action.

II. With respect to Government Code Section 54957 to consider the following privileges and appointments to the medical staff.

a. Approval of One Year Provisional Privileges

- **Henry Turkel, M.D.** **ER**
- **Leora Sapir, FNP** **Allied Health**

b. Approval of Two Year Courtesy Privileges

- **Roger Gallant, M.D.** **ER**

III. Adjournment. Ms. McGrath subsequently adjourned the meeting at 12:20 p.m.

Approval

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
Thursday, May 28, 2015
8:00 A.M.
EPHC's Administrative Conference Room**

Minutes

- 1. Call to Order:** The meeting was called to order at 8:43 am by Dr. Paul Swanson
- 2. Roll Call:**
Present: Paul Swanson, M.D., Janie McBride
Staff: Tom Hayes, CEO, Jeri Nelson, CFO, Kathy Cocking DON, Alanna Wilson,
Administrative Assistant
Guest: None
- 3. Approval of Agenda:** The agenda was approved as submitted.
- 4. Approval of Minutes:** The minutes were approved as submitted.
- 5. Board Comments:** None
- 6. Public Comments:** None
- 7. CFO Report**
Ms. Nelson reported that April was a solid month. Net income for this year is \$159,061.00. May and June are projected to be good months. A/R days are down to 55. Outpatient volume was up while Inpatient volume was down. The clinics are doing good as well as lab and x-ray. Ms. Nelson stated that we are 44% under budget on Inpatient revenue which is the trend now with managed MediCal. Ms. Nelson also discussed a handout for budgets and will report more on budgets at the next meeting.

There was as brief discussion by all present regarding swing beds and how the organization can get patients back into those beds. The committee also discussed renewing the workman's compensation renewal and the clawback exemption. Mr. Hayes stated that he has sent in a second request for an exemption from the clawback however, the state has not made a decision at this time.
- 7. Adjournment:** The meeting was adjourned at 9:55 a.m.

Approval

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

Standing Quality Assurance Committee

Wednesday, June 17, 2015

11:00 a.m.

NCR, Portola, CA

Minutes

1. **Call to Order.** The meeting was called to order at 11:03 a.m. by Ms. McGrath.
2. **Roll Call.**
Present: Gail McGrath and Lucie Kreth. Staff: Shawn Rohan, Kathy Cocking and Alanna Wilson
Absent: Tom Hayes
Visitors: no visitors were present.
3. **Approval of Agenda.** The agenda was approved as submitted.
4. **Board Comments.** None.
5. **Public Comments.** None.
6. **Closed Session.** Ms. McGrath announced the Board would move into closed session at 11:08 am
7. **Adjournment.** The Board returned to open session at 11:20 a.m. and announced no reportable action taken. Ms. McGrath subsequently adjourned the meeting.

Approved by

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

MEMORANDUM

Date: June 15, 2015
To: Board of Directors
From: Jeri Nelson, Chief Financial Officer
Subject: Summary of Financial Results – May 2015

Table 1. Consolidated Financial Results – May 2015

	Actual	Budget	Variance
Total Revenue	\$3,124,040	\$3,175,482	\$(51,442)
Contractual Adjustments	\$1,244,050	\$1,189,110	\$54,940
Bad Debt/Admin Adjustments	\$78,671	\$155,240	\$(76,569)
Net Revenue	\$1,801,319	\$1,831,133	\$(29,814)
Total Expenses	\$1,994,509	\$1,832,902	\$161,607
Operating Income (Loss)	\$(193,190)	\$(1,769)	\$(191,421)
Non-Operating Income(Expense)	\$46,315	\$47,654	\$(1,339)
Net Income (Loss)	\$(146,874)	\$45,885	\$(192,759)

Table 2. Consolidated Financial Results – Eleven Months Ended May 2015

	Actual	Budget	Variance
Total Revenue	\$34,811,392	\$34,644,176	\$167,216
Contractual Adjustments	\$14,113,399	\$12,985,454	\$1,127,945
Bad Debt/Admin Adjustments	\$1,196,268	\$1,694,360	\$(498,092)
Net Revenue	\$19,501,726	\$19,964,361	\$(462,635)
Total Expenses	\$20,094,466	\$20,190,621	\$(96,155)
Operating Income (Loss)	\$(592,741)	\$(226,260)	\$(366,481)
Non-Operating Income (Expense)	\$604,927	\$674,191	\$(69,264)
Net Income (Loss)	\$12,187	\$447,931	\$(435,744)

We overshot our purchased service expense budget this month partly due to prior month's invoices booked late. I'll focus on the year-to-date numbers. Total revenue is over due to the Electronic Health Record Incentives of \$176,000 booked to Other Operating Revenue. Contractual adjustments will be adjusted down in June when we know the outcome of the Inter Governmental Transfers from the Managed Medi-Cal insurance companies. I will also do an adjustment for the year end cost report that will capture the Medicare bad debt to be reimbursed. These adjustments should bring us back to what our net revenue was budgeted to be. Expenses are still under budget, but based on how we are trending, I do not expect to remain under at year end. Our Balance Sheet looks strong and we have 40 days cash on hand.

**EASTERN PLUMAS HEALTH CARE
STATEMENT OF REVENUE & EXPENSE
FOR THE MONTH ENDED
MAY 31, 2015**

DESCRIPTION	CURRENT PERIOD			YEAR TO DATE			ANNUAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET
OPERATING REVENUE							
INPATIENT ROUTINE	150088	173944	-23856	1447456	1877210	-429754	2044000
INPATIENT ANCILLARY	163005	160801	2204	1349043	1735364	-386321	1889551
TOTAL INPATIENT	<u>313093</u>	<u>334745</u>	<u>-21652</u>	<u>2796499</u>	<u>3612573</u>	<u>-816074</u>	<u>3933551</u>
SWING ROUTINE	16000	13530	2470	381748	150536	231212	164000
SWING ANCILLARY	15296	13810	1486	286841	153647	133194	167390
TOTAL SWING BED	<u>31296</u>	<u>27340</u>	<u>3956</u>	<u>668589</u>	<u>304183</u>	<u>364406</u>	<u>331390</u>
SKILLED NURSING ROUTINE	532350	563991	-31641	5729850	6095617	-365767	6643000
SKILLED NURSING ANCILLARY	71085	87798	-16713	818705	946872	-128167	1031720
TOTAL SKILLED NURSING	<u>603435</u>	<u>651788</u>	<u>-48353</u>	<u>6548555</u>	<u>7042488</u>	<u>-493933</u>	<u>7674720</u>
OUTPATIENT SERVICES	2170529	2155447	15082	24577727	23617153	960574	25683225
TOTAL PATIENT REVENUES	<u>3118353</u>	<u>3169321</u>	<u>-50968</u>	<u>34591369</u>	<u>34576397</u>	<u>14972</u>	<u>37622886</u>
OTHER OPERATING REVENUE	5687	6162	-475	220023	67778	152245	73940
TOTAL REVENUE	<u>3124040</u>	<u>3175482</u>	<u>-51442</u>	<u>34811392</u>	<u>34644176</u>	<u>167216</u>	<u>37696826</u>
=====							
DEDUCTIONS FROM REVENUE							
BAD DEBT/ADMINISTRATIVE ADJ'S	78671	155240	-76569	1196268	1694360	-498092	1843700
CONTRACTUAL ADJUSTMENTS	1244050	1189110	54940	14113399	12985454	1127945	14125128
TOTAL DEDUCTIONS	<u>1322721</u>	<u>1344349</u>	<u>-21628</u>	<u>15309667</u>	<u>14679815</u>	<u>629852</u>	<u>15968828</u>
NET REVENUE	<u>1801319</u>	<u>1831133</u>	<u>-29814</u>	<u>19501726</u>	<u>19964361</u>	<u>-462635</u>	<u>21727998</u>
=====							
OPERATING EXPENSES							
SALARIES	874530	821395	53135	9096891	9028471	68420	9837081
BENEFITS	219224	245822	-26598	2500974	2703212	-202238	2947482
SUPPLIES	153236	162073	-8837	1518118	1810484	-292366	1971908
PROFESSIONAL FEES	253519	248820	4699	2870672	2736498	134174	2983407
REPAIRS & MAINTENANCE	48586	44006	4580	496492	484068	12424	528074
PURCHASED SERVICES	228037	94694	133343	1324329	1044639	279690	1139334
UTILITIES/TELEPHONE	46341	58415	-12074	644260	645547	-1287	704146
INSURANCE	33763	34975	-1212	311701	384723	-73022	419698
RENT/LEASE EXPENSE	24197	15109	9088	174113	166203	7910	181312
DEPRECIATION/AMORTIZATION	67445	76943	-9498	744583	846371	-101788	923314
INTEREST EXPENSE	19766	18115	1651	231961	199264	32697	217379
OTHER EXPENSES	25864	12534	13330	180371	141139	39232	150673
TOTAL EXPENSES	<u>1994509</u>	<u>1832902</u>	<u>161607</u>	<u>20094466</u>	<u>20190621</u>	<u>-96155</u>	<u>22003808</u>
OPERATING INCOME (LOSS)	<u>-193190</u>	<u>-1769</u>	<u>-191421</u>	<u>-592741</u>	<u>-226260</u>	<u>-366481</u>	<u>-275810</u>
=====							
MISCELLANEOUS	2649	3083	-434	63451	33917	29534	37000
CONTRIBUTIONS	0	0	0	48168	150000	-101832	200000
PROPERTY TAX REVENUE	43667	44570	-903	493309	490275	3034	534845
NON-OPERATING INCOME (EXPENSE)	<u>46315</u>	<u>47654</u>	<u>-1339</u>	<u>604927</u>	<u>674191</u>	<u>-69264</u>	<u>771845</u>
NET INCOME (LOSS)	<u>-146874</u>	<u>45885</u>	<u>-192759</u>	<u>12187</u>	<u>447931</u>	<u>-435744</u>	<u>496035</u>
=====							
STATISTICAL DATA							
ACUTE INPATIENT ADMISSIONS	15	21	-6	171	229	-58	250
ACUTE PATIENT DAYS	52	62	-10	499	670	-171	730
SKILLED NURSING PATIENT DAYS	1521	1612	-91	16343	17420	-1077	18980
SWING BED DAYS	8	7	1	187	75	112	82
E.R. VISITS	339	330	9	3464	3193	271	3530
CLINIC VISITS	2408	2257	151	25582	24430	1152	26617

**EASTERN PLUMAS HEALTH CARE
COMPARATIVE BALANCE SHEET
FOR THE MONTHS ENDED**

	APRIL 2015	MAY 2015	CHANGE
ASSETS			
CURRENT ASSETS			
CASH	\$ 726,786	\$ 1,012,971	\$ 286,185
LAIF SAVINGS	\$ 1,114,259	\$ 1,114,259	\$ -
ACCOUNTS RECEIVABLE NET	\$ 3,552,853	\$ 3,586,713	\$ 33,860
ACCOUNTS RECEIVABLE OTHER	\$ 906,283	\$ 323,624	\$ (582,659)
INVENTORY	\$ 237,249	\$ 237,249	\$ -
PREPAID EXPENSES	<u>\$ 74,885</u>	<u>\$ 68,602</u>	<u>\$ (6,283)</u>
TOTAL CURRENT ASSETS	\$ 6,612,315	\$ 6,343,418	\$ (268,897)
PROPERTY AND EQUIPMENT			
LAND AND IMPROVEMENTS	\$ 934,164	\$ 934,164	\$ -
BUILDINGS AND IMPROVEMENTS	\$ 10,147,957	\$ 10,147,957	\$ -
EQUIPMENT	\$ 10,298,113	\$ 10,280,613	\$ (17,500)
IN PROGRESS	<u>\$ 432,469</u>	<u>\$ 495,331</u>	<u>\$ 62,862</u>
	\$ 21,812,703	\$ 21,858,065	\$ 45,362
ACCUMULATED DEPRECIATION	<u>\$ 14,579,764</u>	<u>\$ 14,629,619</u>	<u>\$ 49,855</u>
TOTAL PROPERTY AND EQUIPMENT	\$ 7,232,939	\$ 7,228,446	\$ (4,493)
COSTS OF ISSUANCE NET	\$ 10,634	\$ 10,544	\$ (90)
TOTAL	<u>\$ 13,855,888</u>	<u>\$ 13,582,408</u>	<u>\$ (273,480)</u>
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
LEASES PAYABLE	\$ 16,682	\$ 12,209	\$ (4,473)
ACCOUNTS PAYABLE	\$ 1,082,279	\$ 1,194,635	\$ 112,356
ACCRUED PAYROLL/RELATED TAXES	\$ 1,220,024	\$ 1,010,800	\$ (209,224)
OTHER CURRENT LIABILITIES	<u>\$ 249,357</u>	<u>\$ 242,770</u>	<u>\$ (6,587)</u>
TOTAL CURRENT LIABILITIES	\$ 2,568,342	\$ 2,460,414	\$ (107,928)
LEASES PAYABLE	\$ 314,738	\$ 310,499	\$ (4,239)
CITY OF PORTOLA	\$ 309,893	\$ 307,800	\$ (2,093)
USDA LOANS	\$ 3,744,337	\$ 3,731,991	\$ (12,346)
DEFERRED REVENUE	\$ 167,670	\$ 167,670	\$ -
MEDI-CAL LTC	<u>\$ 2,140,845</u>	<u>\$ 2,140,845</u>	<u>\$ -</u>
TOTAL LIABILITIES	\$ 9,245,825	\$ 9,119,219	\$ (126,606)
FUND BALANCE	\$ 4,451,002	\$ 4,451,002	\$ -
NET INCOME (LOSS)	\$ 159,061	\$ 12,187	\$ (146,874)
TOTAL	<u>\$ 13,855,888</u>	<u>\$ 13,582,408</u>	<u>\$ (273,480)</u>

**EASTERN PLUMAS HEALTH CARE
BALANCE SHEET
FOR THE MONTH ENDED
MAY 31, 2015**

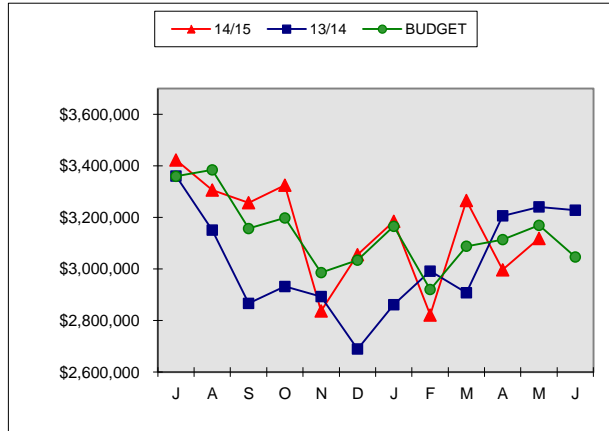
ASSETS

CURRENT ASSETS	
CASH	1,012,971
INVESTMENTS	1,114,259
ACCOUNTS RECEIVABLE NET	3,586,713
ACCOUNTS RECEIVABLE OTHER	323,624
INVENTORY	237,249
PREPAID EXPENSES	<u>68,602</u>
TOTAL CURRENT ASSETS	6,343,418
PROPERTY AND EQUIPMENT	
LAND AND IMPROVEMENTS	934,164
BUILDINGS AND IMPROVEMENTS	10,147,957
EQUIPMENT	10,280,613
IN PROGRESS	<u>495,329</u>
TOTAL PROPERTY AND EQUIPMENT	21,858,064
ACCUMULATED DEPRECIATION	<u>14,629,619</u>
NET PROPERTY AND EQUIPMENT	7,228,446
COSTS OF ISSUANCE NET	10,544
TOTAL	13,582,408
	=====

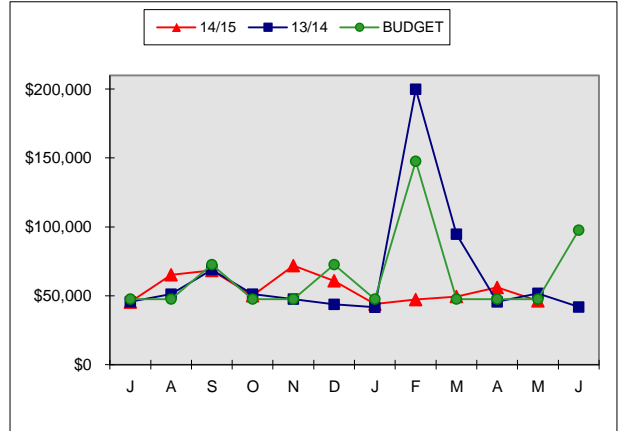
LIABILITIES AND FUND BALANCE

CURRENT LIABILITIES	
LEASES PAYABLE	12,209
ACCOUNTS PAYABLE	1,194,635
ACCRUED PAYROLL/RELATED TAXES	1,010,800
OTHER CURRENT LIABILITIES	<u>242,770</u>
TOTAL CURRENT LIABILITIES	2,460,415
LEASES PAYABLE	310,499
USDA REPAIRS & DEFEASANCE	0
CITY OF PORTOLA- PROPERTY LOAN	307,800
USDA LOANS SNF	3,261,446
PLUMAS BANK LOAN LOYALTON	470,545
USDA LOAN LOYALTON & PORTOLA	0
DEFERRED REVENUE	167,670
LTC MEDI-CAL NET	<u>2,140,845</u>
TOTAL LIABILITIES	9,119,219
FUND BALANCE	4,451,002
NET INCOME (LOSS)	12,187
TOTAL	13,582,408

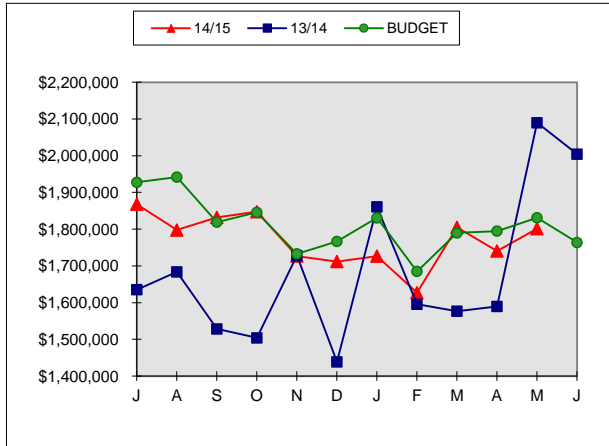
1. GROSS PATIENT REVENUE



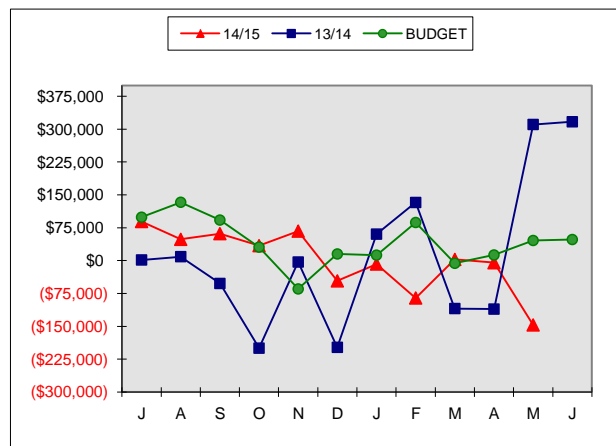
4. NON OPERATING INCOME



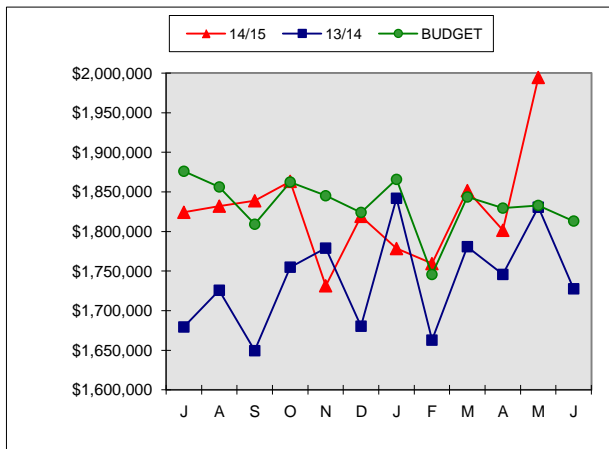
2. ESTIMATED NET REVENUE



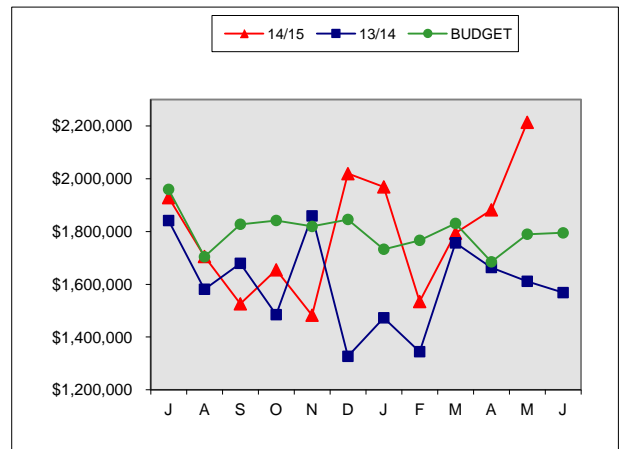
5. NET INCOME (LOSS)



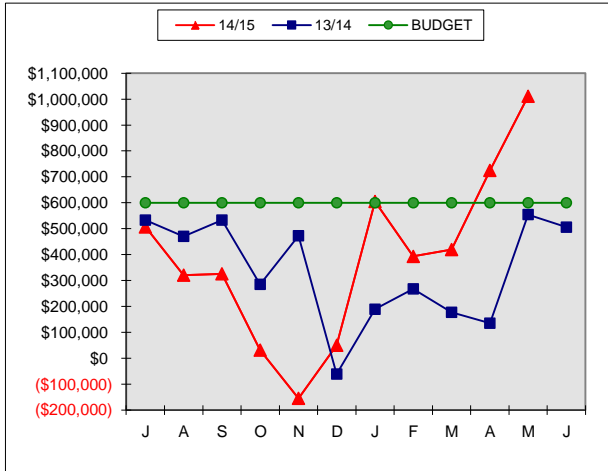
3. OPERATING EXPENSES



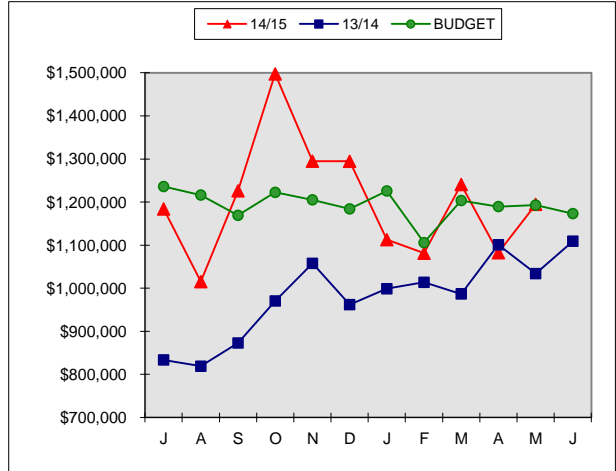
6. CASH RECEIPTS



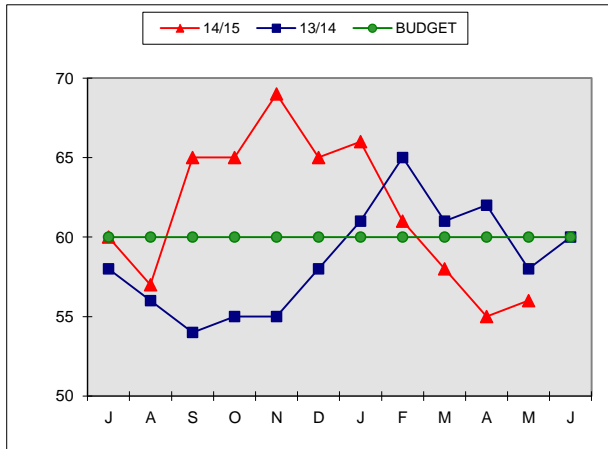
. OPERATING CASH



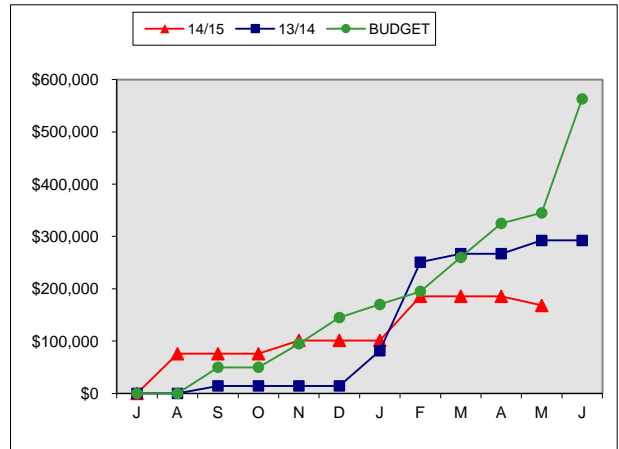
10. ACCOUNTS PAYABLE



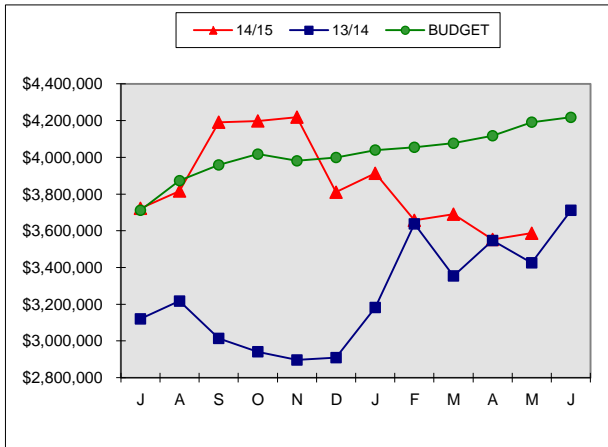
. ACCOUNTS RECEIVABLE DAYS



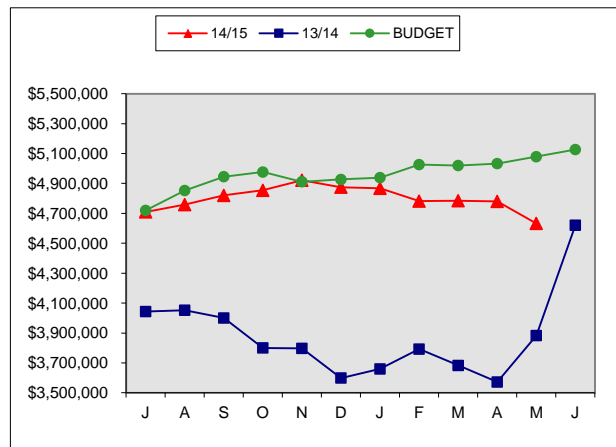
11. CAPITAL EXPENDITURES YTD



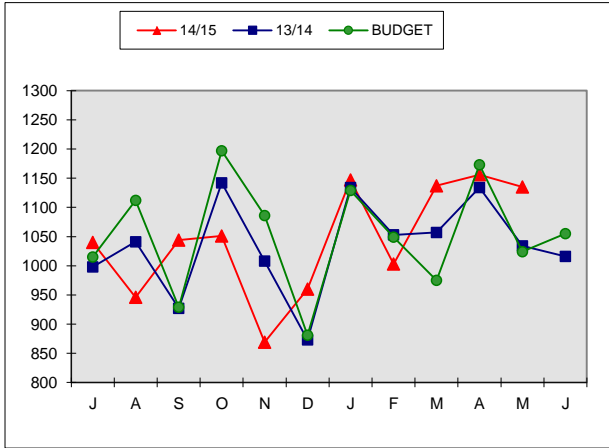
. ACCOUNTS RECEIVABLE, NET



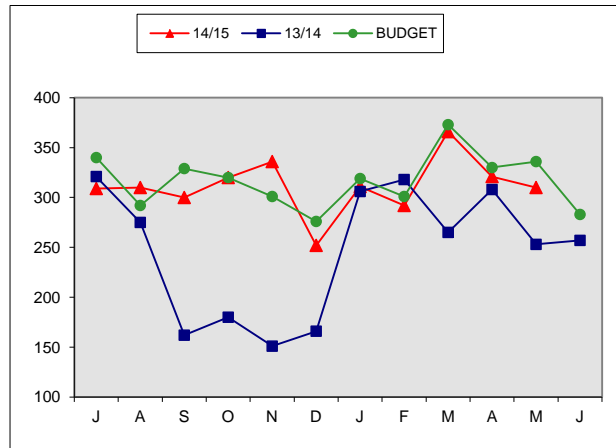
12. FUND BALANCE NET INCOME (LOSS)



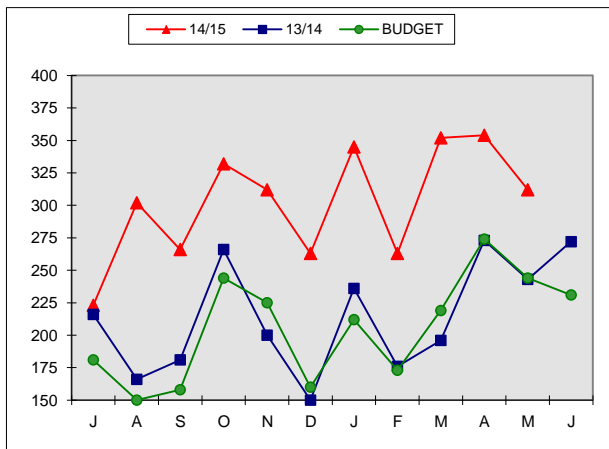
13. PORTOLA MEDICAL CLINIC VISITS



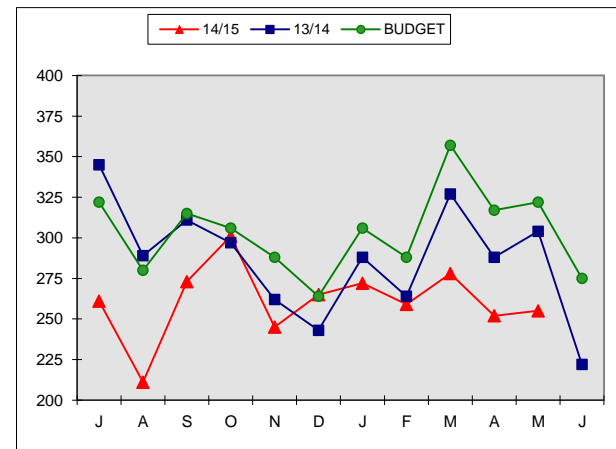
16. LOYALTON MEDICAL CLINIC VISITS



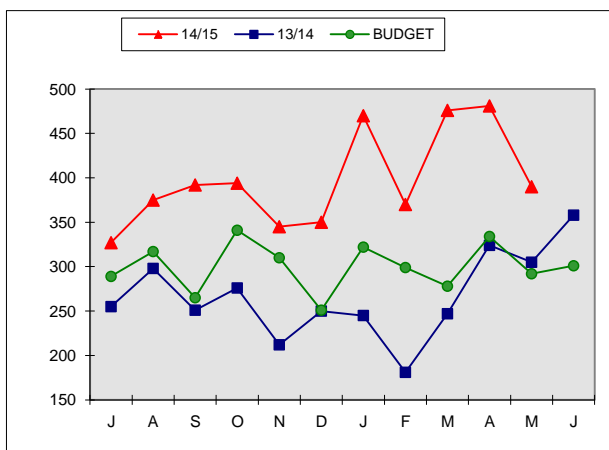
1 . PORTOLA DENTAL CLINIC VISITS



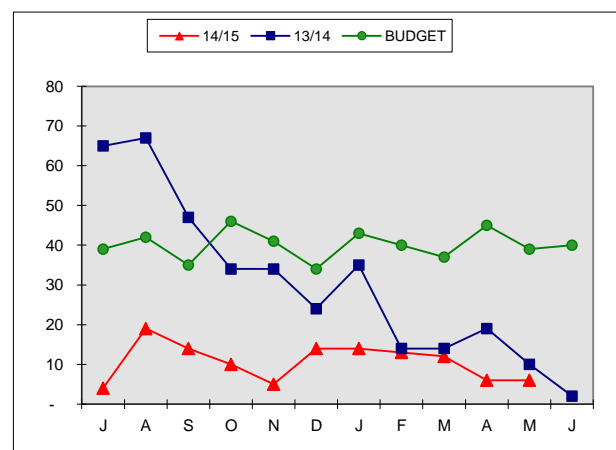
1 . INDIAN VALLEY MEDICAL CLINIC VISITS



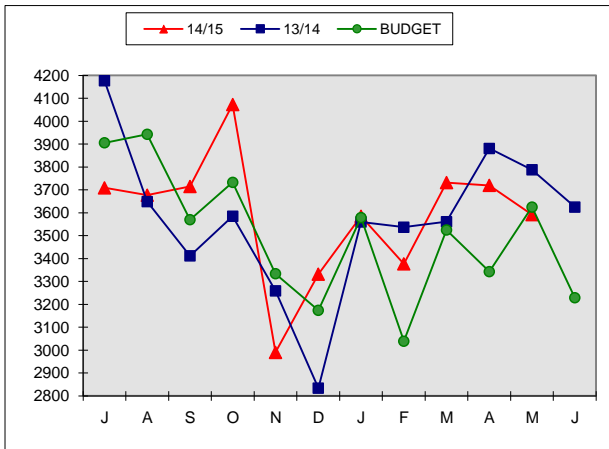
15. GRAEAGLE MEDICAL CLINIC VISITS



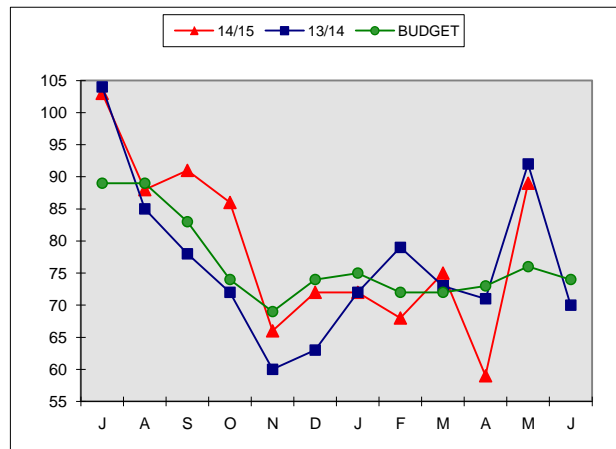
1 . PORTOLA ANNEX VISITS



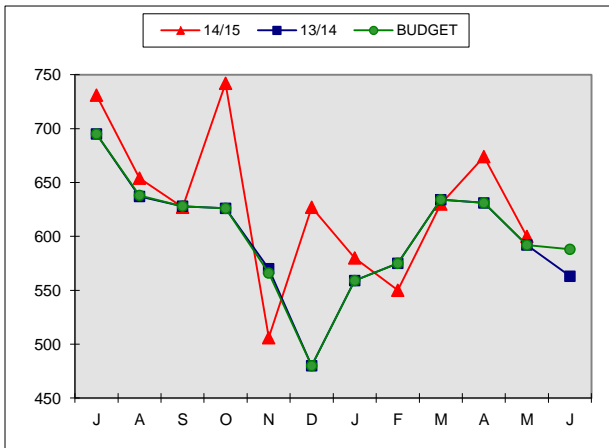
1 . LABORATORY PROCEDURES



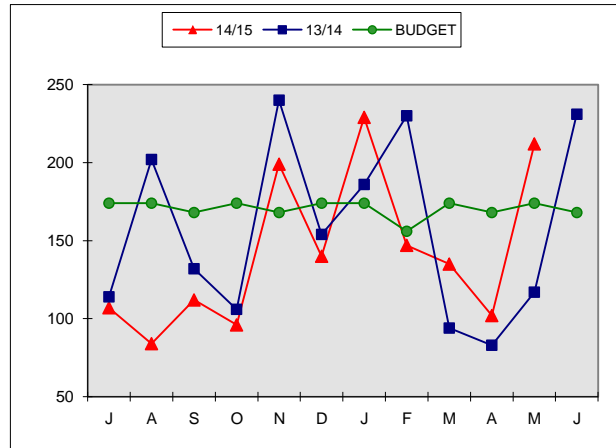
22. AMBULANCE RUNS



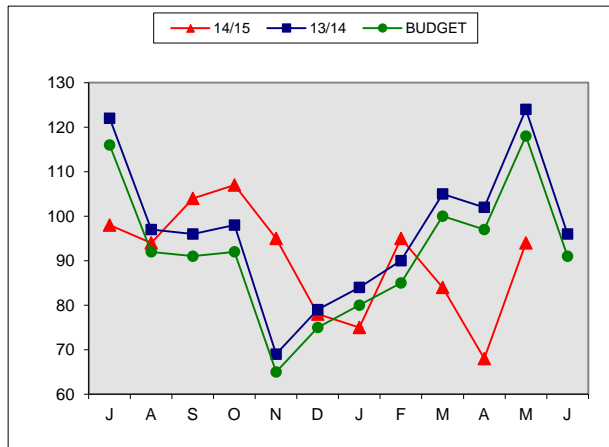
20. RADIOLOGY PROCEDURES



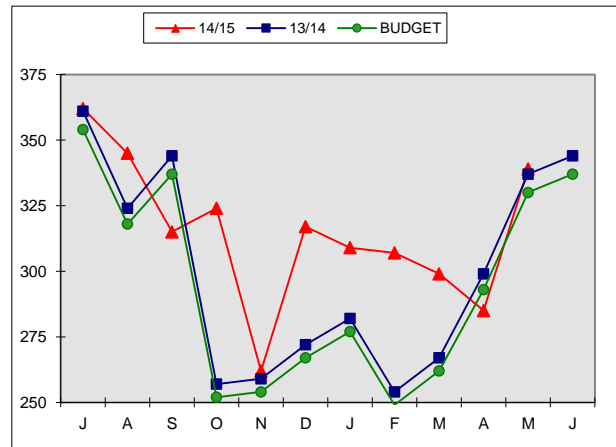
23. RESPIRATORY PROCEDURES



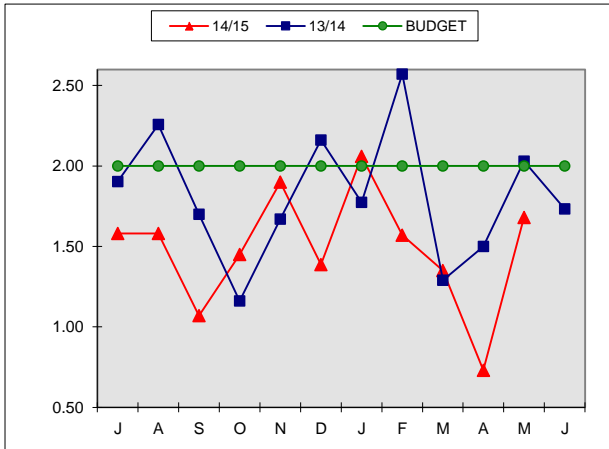
21. ECGS



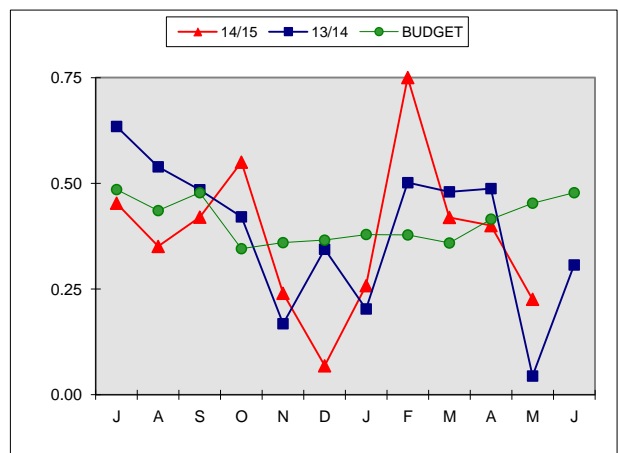
2 . EMERGENCY ROOM VISITS



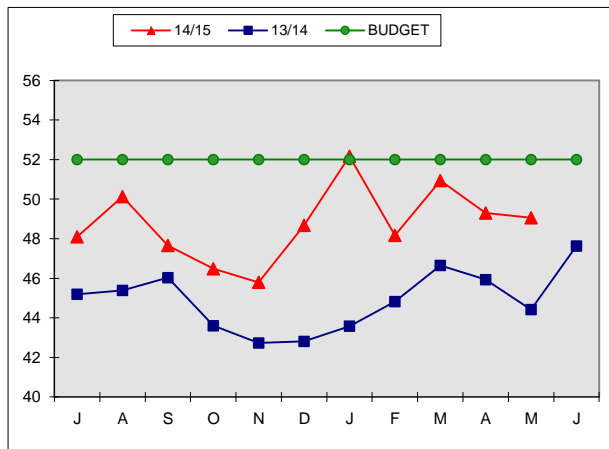
25. AVERAGE DAILY CENSUS ACUTE



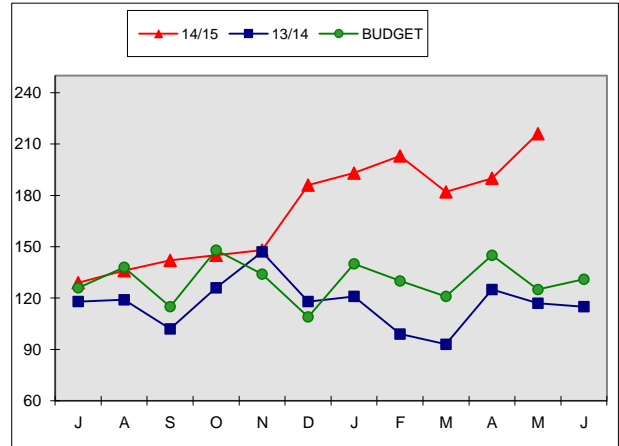
2 . AVERAGE DAILY CENSUS OBSERVATION



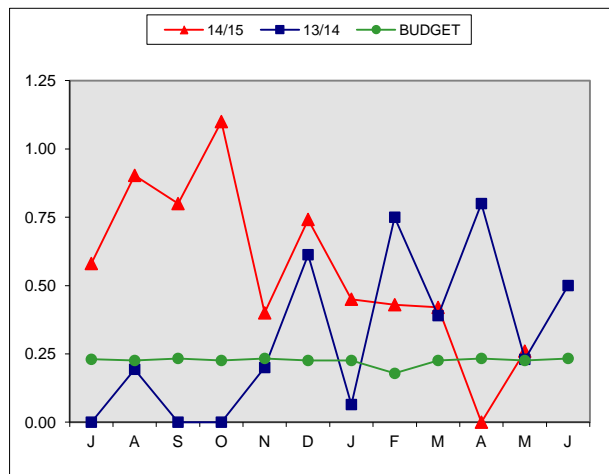
26. AVERAGE DAILY CENSUS SNF



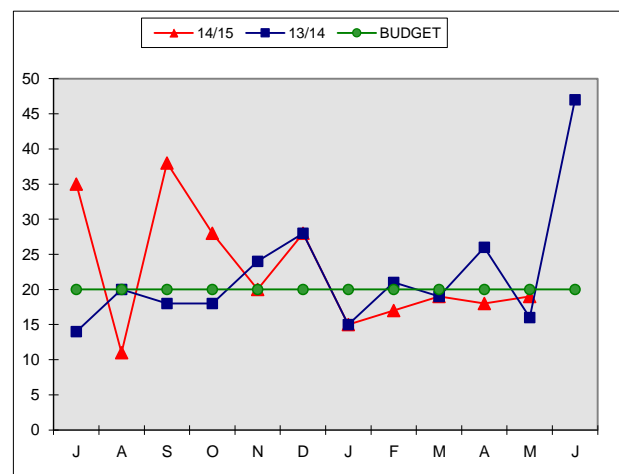
2 . TELEMEDICINE VISITS



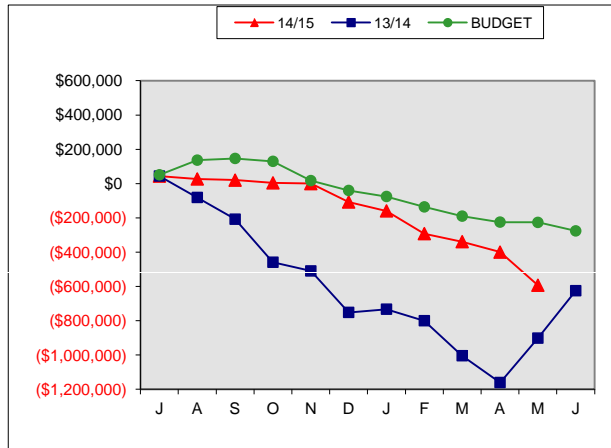
2 . AVERAGE DAILY CENSUS SING



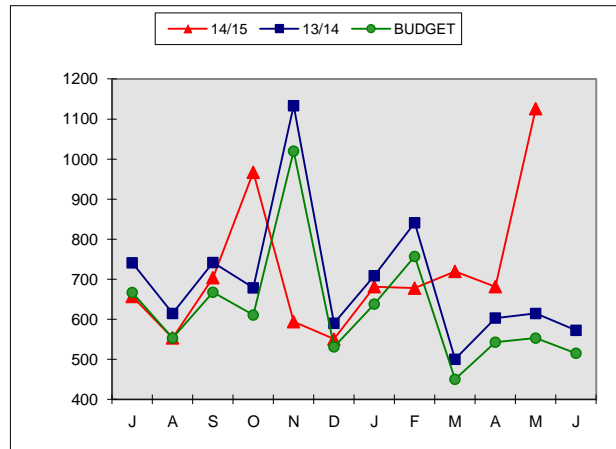
30. ENDOSCOPY PROCEDURES



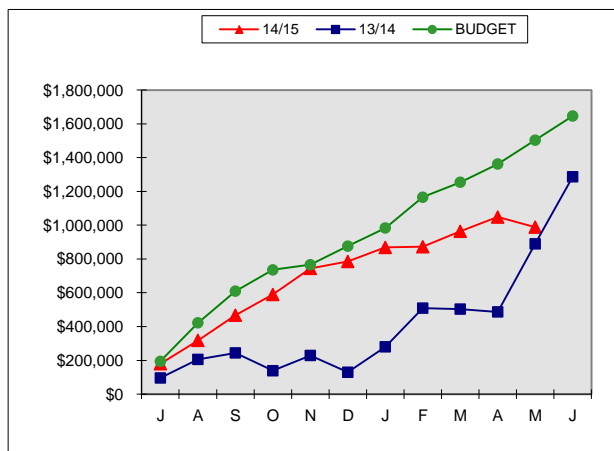
31. YEAR TO DATE OPERATING INCOME (LOSS)



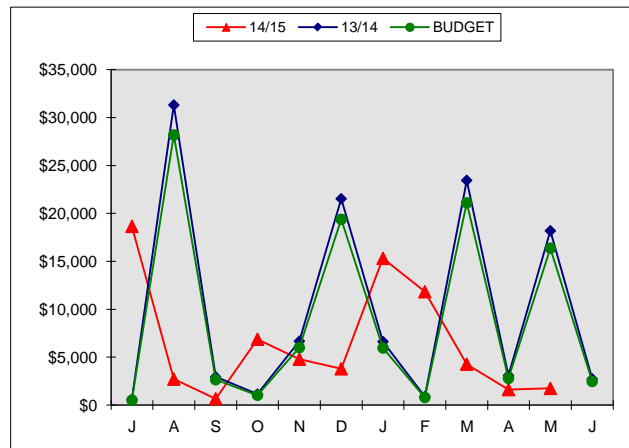
3 . OVERTIME HOURS



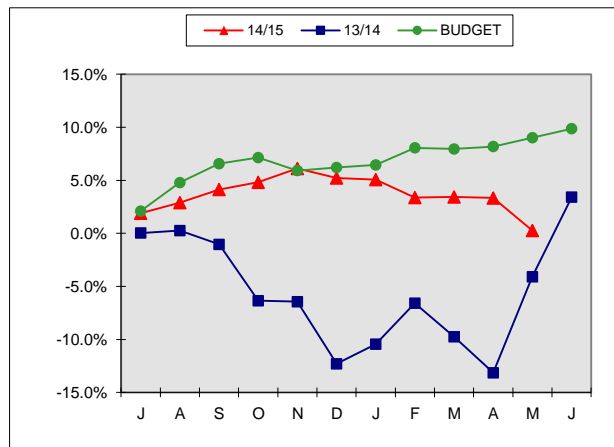
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



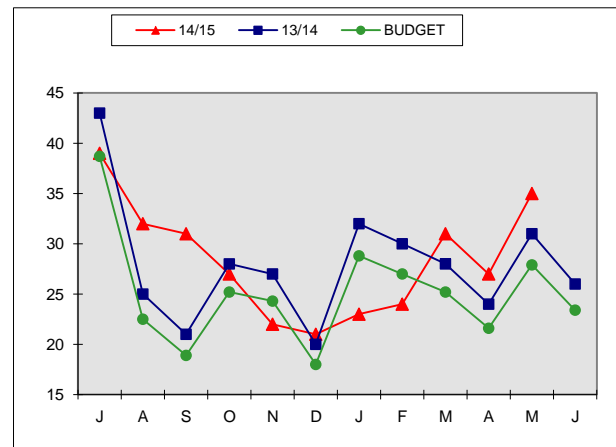
35. DENIALS



3 . RETURN ON E UITY



36. EMERGENCY DEPARTMENT TRANSFERS



**EASTERN PLUMAS HEALTH CARE
OPERATING BUDGET
JULY 1, 2015 TO JUNE 30, 2016**

	FYE JUNE 30, 2016 BUDGET			PERCENTAGE OF TOTAL REVENUE
	REVENUE DEPARTMENTS	OVERHEAD DEPARTMENTS	TOTAL	
REVENUE	\$40,919,394	\$4,975	\$40,924,369	
GOVERNMENT CONTRACTUALS	\$10,539,664		\$10,539,664	26%
ALL OTHER CONTRACTUALS	\$4,710,400		\$4,710,400	12%
BAD DEBT & ADMINISTRATIVE ADJUSTMENTS	\$1,339,042		\$1,339,042	3%
E.H.R.INCENTIVES	\$167,670		\$167,670	0%
NET REVENUE	\$24,497,958	\$4,975	\$24,502,933	60%
SALARIES	\$7,542,210	\$3,691,180	\$11,233,390	27%
BENEFITS	\$1,927,244	\$1,186,582	\$3,113,826	8%
SUPPLIES	\$1,374,372	\$492,392	\$1,866,764	5%
PROFESSIONAL FEES	\$3,332,990	\$69,440	\$3,402,430	8%
REPAIRS & MAINTENANCE	\$296,674	\$391,190	\$687,864	2%
PURCHASED SERVICES	\$896,472	\$470,759	\$1,367,231	3%
UTILITIES & TELEPHONE	\$65,228	\$690,239	\$755,467	2%
INSURANCE	\$34,683	\$416,867	\$451,550	1%
RENT & LEASE	\$178,151	\$25,956	\$204,107	0%
INTEREST	\$0	\$190,419	\$190,419	0%
DEPRECIATION & AMORTIZATION	\$447,621	\$518,694	\$966,315	2%
OTHER EXPENSES	\$51,935	\$181,620	\$233,555	1%
TOTAL DIRECT EXPENSES	\$16,147,580	\$8,325,338	\$24,472,918	60%
OPERATING INCOME (LOSS)	\$8,350,378	(\$8,320,363)	\$30,015	0%
PROPERTY TAX			\$519,208	1%
CONTRIBUTIONS			\$150,000	0%
FINANCE CHARGES			\$8,000	0%
RENTS			\$53,220	0%
OTHER			\$45,400	0%
NONOPERATING INCOME			\$775,828	2%
NET INCOME (LOSS)			\$805,843	2%

**EASTERN PLUMAS HEALTH CARE
CAPITAL BUDGET
July 1, 2015 to June 30, 2016**

DEPARTMENT	Submitted	FYE 2015	FYE 2016	FYE 2017
Clinics	\$ 6,330	\$ -	\$ 6,330	\$ -
SNF	\$ 58,475	\$ -	\$ 58,475	\$ -
Med Surg	\$ 331,792	\$ -	\$ 331,792	\$ -
Surgery/Endoscopy	\$ -	\$ -	\$ -	\$ -
Lab	\$ 15,910	\$ -	\$ 15,910	\$ -
Radiology	\$ 12,455	\$ -	\$ 12,455	\$ -
Respiratory Therapy	\$ -	\$ -	\$ -	\$ -
ER	\$ -	\$ -	\$ -	\$ -
Ambulance	\$ 124,000	\$ -	\$ 124,000	\$ -
Engineering	\$ 48,000	\$ -	\$ 48,000	\$ -
Dietary	\$ -	\$ -	\$ -	\$ -
Purchasing	\$ 32,250	\$ -	\$ 32,250	\$ -
Communications	\$ 140,000	\$ -	\$ 140,000	\$ -
Health Information Management	\$ -	\$ -	\$ -	\$ -
Nurse Administration	\$ -	\$ -	\$ -	\$ -
Accounting/HR	\$ -	\$ -	\$ -	\$ -
Patient Accounting	\$ -	\$ -	\$ -	\$ -
Information Technology	\$ 318,644	\$ -	\$ 318,644	\$ -
Total Requested	\$ 1,087,856	\$ -	\$ 1,087,856	\$ -

FUNDING SOURCES

Auxiliary	\$ 155,128	\$ 155,128
Operating Capital	\$ 155,055	\$ 155,055
Lease	\$ 487,179	\$ 487,179
Healthland	\$ 266,494	\$ 266,494
Foundation	\$ 24,000	\$ 24,000
Total	\$ 1,087,856	\$ 1,087,856