

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, March 27, 2014
10:00 A.M.
EPHC Education Center, Portola, CA**

Agenda

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting please contact the Clerk of the Board at (530) 832-6564. Notification 72 hours prior to the meeting will enable the Eastern Plumas Health Care to make reasonable arrangements to ensure accessibility.

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
1. Call to Order	Gail McGrath	A	
2. Roll Call	Gail McGrath	I	
3. Consent Calendar	Gail McGrath	A	
(A) Agenda			1-3
(B) Meeting Minutes of 1.21.2014 Special Finance Committee			4
(C) Meeting Minutes of 2.25.2014 Special Finance Committee			5
(D) Meeting Minutes of 2.27.2014 Regular Board Meeting			6-11
4. Board Chair Comments	Gail McGrath	I/D	
• Board Retreat, April 23, 2014 9am			
• Volunteer Appreciation Luncheon, 5/12, 12pm Education Center			
5. Board Comments	Board Members	I	
• CHA Conference Report	Lucie Kreth/Janie McBride		
6. Public Comment	Members of the Public	I	
7. Resolution 244:	Gail McGrath	I/D/A	12
Recognition and Honor of Retiring Employee Cathy Conant, Director of HR			
8. Auxiliary Report	Katie Tanner	I/D	
9. Chief of Staff Report	Eric Bugna, MD	I/D	
10. Committee Assignments	Gail McGrath	I/D/A	
Confirmation and/or Reconsideration of Subcommittee Assignments			
• Quality Assurance. <i>Current Officers: Lucie Kreth, Gail McGrath</i>			
• Finance. <i>Current Officers: Janie McBride, Jay Skutt</i>			
• Planning. <i>Current Officers: Gail McGrath, Vacant</i>			

11. Committee Reports	Board Members	I/D	
• Standing Finance Committee	Skutt/ McBride		
12. Director of Nursing Report	Linda Jameson	I/D	
13. Recommendation for Approval of Policies and Privilege Cards		I/D/A	
• Physical Medicine & Rehabilitation Privilege Card			
• Rheumatology Privilege Card			
• Administration Annual Review			
• MRI Annual Review			
• Housekeeping Annual Review			
○ HK002 Scope of services			
○ HK009 Helicopter Transport of Patients			
○ HK010 Job Description of Environmental Services Director			
○ HK022 Photo Identification Name Tag			
○ HK028b Biohazard Spills			
○ HK041 Security Alarm System			
• Central Supply Annual Review			
• AD066 Revised Quality & Performance Improvement Plan			
• Revised EOCC Security Plan			
• EMR Downtime Procedure			
• Med Surge Visiting Hours			
• Cleaning OR after Organ/Tissue Harvesting			
14. Chief Financial Officer Report	Jeri Nelson	I/D	13-22
• February Financials			
• Other			
15. Chief Executive Officer Report	Tom Hayes	I/D	
16. Closed Session	Gail McGrath	I/D/A	
I. Closed Session, pursuant to Health and Safety Code 32155, to review reports on Quality Assurance.			
II. Closed session pursuant to Government Code Section 54956.9(d) (2), Conference with Legal Counsel, Significant exposure litigation, 2 cases.			

III. Closed Session, pursuant to Government Code Section 54957 to consider the following privileges and appointments to the medical staff:

a. Recommendation for Two Year Active Privileges

- **Barnett Grier, MD (Internal Medicine)**

b. Recommendation to Approve Clinicians Telemedicine Schedule 1

- | | | |
|---|--------------|---|
| 17. Open Session Report of Actions Taken
in Closed Session | Gail McGrath | I |
| 18. Adjournment | Gail McGrath | A |

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
Tuesday, January 21, 2014
9:00 A.M.
EPHC's Administrative Conference Room**

Minutes

1. **Call to Order:** The meeting was called to order at 9:05am by Jay Skutt
2. **Roll Call:**
Present: Jay Skutt and Janie McBride. Staff: Tom Hayes, Jeri Nelson, and Tiffany Williams.
3. **Approval of Agenda:** The agenda was approved as submitted.
4. **Board Comments:** None.
5. **Public Comments:** None.
6. **CFO Report**
 - **December 2014 Financials:** Ms. Nelson reported December had more of a downturn than anticipated. She stated that Lorraine Noble, RN has returned as the Portola SNF DON. The Portola SNF currently has 24 patients and can go up to 27 if staffing is available. AR days are currently at 55.

Ms. Nelson stated that she has met with the Health Information and billing departments to discuss denials, which have increased. We are reviewing the process for coding of specific outpatient procedures for cancer treatment and outside doctor orders.

There was discussion regarding generating revenue; clinic schedules, follow up with patients regarding annual exams, RX refills, pending labs, and preventative care testing.

Adjournment: Mr. Skutt adjourned the meeting at 10:10 am.

Approved by

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
Tuesday, February 25, 2014
9:00 A.M.
EPHC's Administrative Conference Room**

Minutes

1. **Call to Order:** The meeting was called to order at 9:00am by Jay Skutt
2. **Roll Call:**
Present: Jay Skutt and Janie McBride. Staff: Tom Hayes, Jeri Nelson, and Tiffany Williams.
3. **Approval of Agenda:** The agenda was approved as submitted.
4. **Board Comments:** None.
5. **Public Comments:** None.
6. **CFO Report**
January 2014 Financials: Ms. Nelson reported we continue to see revenue below budget, although volumes in the ancillary and outpatient departments increased. Expenses are over budget. Also, benefits are over budget due to unemployment and health insurance being higher. Unemployment is \$51,000 over budget and health insurance is \$37,000 over.

Accounts payable is holding however operating cash is down. AR days went up due to a delay with Medicare, new business office staffing and training. Telemedicine is over budget and but visits are up.

There was discussion regarding the new time and attendance system and overtime.

The new ambulance was delivered last week, but our 2007 ambulance's 4x4 hubs and the catalytic converter have gone out and we are currently getting quotes for the repairs.

Mr. Skutt would like to review the current loans at the March Finance Meeting.

Adjournment: Mr. Skutt adjourned the meeting at 10:10 am.

Approved by

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS**

Thursday, February 27, 2014

10:00 A.M.

EPHC Education Center, Portola, CA

Minutes

1. Call to Order.

The meeting was called to order at 10:00 am by Gail McGrath

2. Roll Call.

Present: Gail McGrath, Dr. Paul Swanson, and Jay Skutt

Absent: Janie McBride, Lucie Kreth

Staff: Tom Hayes, CEO, Eric Bugna, MD and Tiffany Williams, Administrative Assistant.

Visitors: Approximately 4 visitors were present at the start of the meeting

3. Consent Calendar.

Mr. Skutt motioned to accept the consent calendar as submitted.

A second was made by Mr. Swanson. None opposed, the motion was approved.

4. Board Chair Comments.

- Ms. McGrath reported that Ms. Kreth and Ms. McBride were currently attending a CHA Board conference.
- Ms. McGrath stated that the Board will be updating the Board photo on the website sometime next week.
- Ms. McGrath stated that she would like to appoint an Adhoc committee to discuss and review the recent Board Self Assessment. She also would like committee assignments to be put on the March agenda. There was a brief discussion regarding the overwhelming, complex ACHD assessment.

5. Board Comments.

None.

6. Public Comment.

None

7. Auxiliary Report

Ms. Tanner reported that Nifty Thrifty grossed approximately \$13,000 in January. The Auxiliary donated \$50,000 toward the new ambulance. During the February meeting the Auxiliary also voted to donate \$49,000 to purchase; long term beds, trauma stretchers, gurneys, cell washer, and dental assistant chairs.

Mr. Hayes and Ms. McGrath thanked the Auxiliary for their recent donations and their continued support.

8. Chief of Staff Report

Dr. Bugna stated that Mr. Gregory will give a more thorough report on the Clinic. Dr. Bugna reported of “new polio” like sickness in California. There have been 20 reported cases in California, none of which were in Plumas County.

9. Committee Reports

- **Finance Committee**

Mr. Skutt stated that the Finance Committee met on Tuesday. Ms. Skutt reported that our revenue was up due to several payments from prior year cost reports. Clinic volumes are still below budget but are beginning to increase. Expenses are over budget. Also, benefits are over budget due to unemployment and health insurance being higher. Unemployment is \$51,000 over budget and health insurance is \$37,000 over.

Accounts payable is holding however operating cash is down.

Mr. Skutt also reported that the Finance Committee will review the current loans at the March Finance Meeting.

- **Quality Committee**

Ms. McGrath stated that Ms. Allara will provide a thorough report during the Quality Report.

10. Director of Nursing Report

Ms. Jameson reported the following:

- Ms. Jameson thanked the Auxiliary for the ongoing donations and explained that they are essential for functionality within the Hospital. She stated that we are working on pricing for a C-Arm which would be used in orthopedic surgery as well as cardiology procedures.
- Both the March, 2013 and the January 2014 Plan of Corrections were approved yesterday. The accepted Plan of Corrections will now be sent to CMS by the State for final approval.
- Ms. Allara has temporarily assumed the responsibilities of the quality position. We are looking to develop a full time utilization review and quality coordinator to focus on the quality of the facility as a whole as well as discharge planning.

11. Clinic Report

Mr. Gregory reported the following:

- Volumes are increasing and we are focusing on efficiency.
- Shawna Leal, MA was recently promoted to Clinical Lead. Shawna has worked at EPHC for over 20 years. Together with Brenna Martin, Front Office lead, Mr. Gregory stated he feels he has a very strong operational team.
- Co-Pays are being collected at the time of service.
- We completed our Blue Cross/Blue Shield site survey and are exempt for the next three years with no corrective action plan required.
- Dr. Wendy Flapan has relocated to the Whitehawk area and will begin seeing patients in the Graeagle Medical Clinic on March 18th. She already has 131 referrals and will

start with three days per week in Graeagle with the intention of adding a fourth day in the Portola Medical Clinic.

- We have recruited a new Family Nurse Practitioner from Truckee. She will be per diem and provide one day a week coverage at the Graeagle Medical Clinic and one day per month at the Indian Valley Medical Clinic for Female Physicals.
- Mr. Gregory will be meeting with UNR to work on a potential Rural Health Rotation for their Family Practice Resident Program.
- We are discussing moving pain management out of our Primary Care practices and into a specialized Pain Management program with Dr. Porot, Dr. Flappan as well as a Psychiatry provider.

12. QA Report

Ms. Allara reported the following:

- All Quality Indicators are being measured and reported monthly for three months. If goals will have we develop a corrective action plan developed.
- As Quality Indicators goals are met, new Quality Indicators are developed.
- Each department will have Quality Indicators as part of the Performance Improvement Plan.
- The current Quality Indicators have shown huge improvement.
- Quality Indicators and Core Measures are reported to MEC/QA monthly and to the Board quarterly.
- Return on patient satisfaction surveys was better in February. Satisfaction surveys are now given to patients prior to discharge resulting in a higher return. This new process was reviewed with nursing staff.

13. IT Report

Mr. Boyd reported the following:

- Centrique, the new web based version for Healthland is not ready to meet Stage 2 Meaningful use. Healthland is preparing the Classic version and still needs to certify it for the October 2014 deadline to meet stage 2. We are completing updates, which require several scheduled downtimes with the longest being 9-16 hours. This will allow for us to also prepare for a potential disaster in case the system goes down in the future.
- Mr. Boyd briefly discussed several other areas of focus:
 - Patient portals
 - Secure messaging
 - Language services
 - Interface replacements,
 - Health Information Exchange
 - Skilled Nursing Module
 - Internet security

14. Recommendation for Approval of Policies and Privilege Cards

Ms. McGrath stated that she and Ms. McBride had reviewed the following policies:

- #1006 Storage of Clean Supplies and Equipment
- Code Gray Policy
- Holiday Decorations Policy

Annual Review for:

- Ambulance
- Surgery
- PACU
- Cardiopulmonary
- Pharmacy

After a brief discussion Mr. Skutt motioned to approve the listed policies. A second was made by Dr. Swanson. None opposed, the motion was approved.

15. CFO Report:

Ms. Nelson stated that Mr. Skutt gave a complete report during the finance committee report. Ms. Nelson reported that we are beginning the budget process over the next several weeks. Ms. Nelson briefly discussed several other areas of focus:

- Compliance
- Policies
- How we are getting paid
- Medi-Cal, managed care and the Insurance Exchange
- ICD-10
- Accounts Payable
- Billing Cycle
- Clean Claim filing, correct coding

16. CEO Report: Mr. Hayes reported on the following items

- Cathy Conant, HR Director is retiring March 27th. We have hired Lori Crown as the new HR Director and she is scheduled to begin on March 17th.
- Aspen Architects submitted a boiler replacement proposal which will allow us to submit plans for bid. We are holding off on the proposal until our income improves.
- Ms. Williams will be scheduling a Board Retreat sometime during the end of March, beginning of April to review management actions for the next year.
- Stan Peiler received a position with Saint Mary's but will continue to work with us on the Loyalton Medical Clinic move into the hospital building.

17. Closed Session.

Ms. McGrath announced the Board would move into closed session at 12:05 p.m., pursuant to Health and Safety Code 32155 and Government Code Section 54957.

18. Open Session Report of Actions Taken in Closed Session.

The Board returned at approximately 1:30 pm and announced with respect to

- I. With respect to Health and Safety Code 32155, to review reports on Quality Assurance. No reportable action.
- II. Government Code Section 54956.9(d) (2) conference with legal counsel, significant exposure litigation, 2 cases.

After discussion with legal counsel, upon motion by Mr. Skutt, second by Dr. Swanson, it was unanimously approved to reject the two submitted claims. A letter will be sent out to the two claimants incorporating all necessary legal language.

III. Government Code Section 54957, The Board reviewed the Medical Staff file as submitted including but not limited to: privileges, peer review, background, malpractice claims information, and AMA/Education.

1. The Board reviewed the Medical Staff file as submitted including but not limited to: privileges, peer review, background, malpractice claims information, and AMA/Education.

Mr. Skutt motioned to approve the following privileges and appointments to the medical staff as submitted, and approve the procedural privileges pending approval of MEC. He also motioned to remove Ross Mandeville, MD from the agenda as he is listed on the Schedule 1- Clinicians Telemedicine

Recommendation for One Year Provisional Privileges

- Wendy Flapan, DO(Phys. Med/Rehab/Pain Management)

A second was provided by Ms. McGrath. None opposed, the motion approved.

2-4. The Board reviewed the Medical Staff file as submitted including but not limited to: privileges, peer review, background, malpractice claims information, and AMA/Education.

Mr. Skutt motioned to approve the following privileges and appointments to the medical staff as submitted as well as the Schedule 1 Updates - Clinicians Telemedicine.

Recommendation for One Year Provisional Privileges - Allied Health

- Mark Cope, CRNA (Allied Health, CRNA)

Recommendation for Two Year Courtesy Privileges

- Hashim Kazmi, MD (Telemedicine Nephrology)
- Mushtaz Ahmed, MD (Telemedicine Pulmonology)

Schedule 1 Updates - Clinicians Telemedicine

A second was provided by Dr. Swanson. None opposed, the motion approved.

The Board returned to Open Session at approximately 1:25 pm. No other reportable action.

19. Adjournment. Ms. McGrath subsequently adjourned the meeting at 1:25 p.m.

Approval

Date

RESOLUTION NO. 244

Eastern Plumas Health Care District)
Resolution of the Board of Directors)
of the Eastern Plumas Health Care)
District Recognition and Honor of
Retiring Employee, Cathy Conant, Director of HR)
_____)

WHEREAS, Cathy Conant, Director of Human Resources began full time employment on March 10, 1983 with the Eastern Plumas Health Care District; and

WHEREAS, Cathy Conant is retiring March 28, 2014, after a period of 31 years of exemplary service to the Eastern Plumas Health Care District and its citizens; and

WHEREAS, Cathy Conant was a very dedicated and loyal employee performing her duties in accordance with the Eastern Plumas Health Care District’s Mission and Values;

WHEREAS, Eastern Plumas Health Care District Board of Directors wish to recognize the 31 years of dedication and service of Cathy Conant, Director of Human Resources.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of Eastern Plumas Health Care District hereby recognize the aforementioned retiring employee as an asset to the citizens of Eastern Plumas Health Care District and express gratitude and sincere appreciation for her years of service.

Section 1: That it is hereby deemed appropriate that Cathy Conant be recognized and commended for the outstanding and professional manner in which she performed her duties as Director of Human Resources and for the many years of dedicated and loyal service.

Section 2: That best wishes for a happy and rewarding retirement are extended to Cathy Conant and a framed copy of this resolution presented to her as acknowledgment of and appreciation for the exemplary services she rendered to the Eastern Plumas Health Care District and its citizens.

Passed, approved and adopted by the Board of Directors of EASTERN PLUMAS HEALTH CARE DISTRICT, Plumas County, California at its Regular Meeting held on the 27th day of March, 2014, by the following roll call vote: Chairman McGrath _____ Vice Chairman Skutt _____
Secretary Kreth _____ Director McBride _____ Director Swanson _____

ATTEST:

Gail McGrath, Chairman

Lucie Kreth, Secretary

EASTERN PLUMAS HEALTH CARE DISTRICT

MEMORANDUM

Date: February 18, 2014
To: Board of Directors
From: Jeri Nelson, Chief Financial Officer
Subject: Summary of Financial Results – February 2014

Table 1. Consolidated Financial Results – February 2014

	Actual	Budget	Variance
Total Revenue	\$2,996,056	\$3,023,481	\$(27,425)
Contractual Adjustments	\$1,229,288	\$1,328,558	\$(99,270)
Bad Debt/Admin Adjustments	\$171,165	\$151,948	\$19,217
Net Revenue	\$1,595,603	\$1,542,974	\$52,629
Total Expenses	\$1,662,842	\$1,638,357	\$24,485
Operating Income (Loss)	\$(67,239)	\$(95,383)	\$28,144
Non-Operating Income(Expense)	\$199,908	\$75,333	\$124,575
Net Income (Loss)	\$132,669	\$(20,049)	\$152,718

Table 2. Consolidated Financial Results – Eight Months Ended February 2014

	Actual	Budget	Variance
Total Revenue	\$23,787,615	\$26,303,494	\$(2,515,879)
Contractual Adjustments	\$9,582,291	\$11,802,114	\$(2,219,823)
Bad Debt/Admin Adjustments	\$1,231,177	\$1,322,863	\$(91,686)
Net Revenue	\$12,974,148	\$13,178,518	\$(204,370)
Total Expenses	\$13,773,777	\$13,576,874	\$196,903
Operating Income (Loss)	\$(799,629)	\$(398,356)	\$(401,273)
Non-Operating Income (Expense)	\$549,979	\$602,667	\$(52,688)
Net Income (Loss)	\$(249,650)	\$204,310	\$(453,960)

It's good to see patient revenue up and operating expenses down. These occurrences along with the generous donations from the Auxiliary and Foundation for the purchase of our new ambulance provided the positive net income for the month. Hospital inpatient and ancillary services did well, while emergency room visits were low and transfers high. Transfers have been reviewed and are appropriate. Cash remains a challenge due to A/R days at 65. I have asked the Business Office to work their magic and get us back on track. I have booked the current year's portion of the Medi-Cal "Clawback" which totaled \$172,679 and is the final amount to accrue. We continue to hope that the State will provide a legislative solution and forgive the debt.

**EASTERN PLUMAS HEALTH CARE
STATEMENT OF REVENUE & EXPENSE
FOR THE MONTH ENDED
FEBRUARY 28, 2014**

	CURRENT PERIOD			YEAR TO DATE			ANNUAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET
OPERATING REVENUE							
INPATIENT ROUTINE	207285	167742	39543	1297335	1457409	-160074	2186989
INPATIENT ANCILLARY	213921	196568	17353	1294192	1708137	-413945	2563180
TOTAL INPATIENT	421206	364310	56896	2591527	3165546	-574019	4750169
SWING ROUTINE	42000	64020	-22020	108000	518213	-410213	776000
SWING ANCILLARY	29147	40411	-11264	86211	327114	-240903	489835
TOTAL SWING BED	71147	104431	-33284	194211	845327	-651116	1265835
SKILLED NURSING ROUTINE	430500	470324	-39824	3721900	4081459	-359559	6132000
SKILLED NURSING ANCILLARY	89976	66388	23588	664054	576126	87928	865566
TOTAL SKILLED NURSING	520476	536712	-16236	4385954	4657586	-271632	6997566
OUTPATIENT SERVICES	1978689	2012912	-34223	16573838	17594105	-1020267	25953805
TOTAL PATIENT REVENUES	2991518	3018364	-26846	23745530	26262564	-2517034	38967375
OTHER OPERATING REVENUE	4538	5116	-578	42085	40931	1154	61396
TOTAL REVENUE	2996056	3023481	-27425	23787615	26303494	-2515879	39028771
DEDUCTIONS FROM REVENUE							
BAD DEBT/ADMINISTRATIVE ADJ'S	171165	151948	19217	1231177	1322863	-91686	1950550
CONTRACTUAL ADJUSTMENTS	1229288	1328558	-99270	9582291	11802114	-2219823	17440309
TOTAL DEDUCTIONS	1400453	1480506	-80053	10813468	13124977	-2311509	19390859
NET REVENUE	1595603	1542974	52629	12974148	13178518	-204370	19637912
OPERATING EXPENSES							
SALARIES	754146	694200	59946	6168190	6038403	129787	9050380
BENEFITS	207741	215793	-8052	1755155	1779187	-24032	2668005
SUPPLIES	158029	141217	16812	1183305	1135737	47568	1700608
PROFESSIONAL FEES	222076	213021	9055	1902347	1861294	41053	2788765
REPAIRS & MAINTENANCE	42659	48052	-5393	299643	384419	-84776	576628
PURCHASED SERVICES	62445	70663	-8218	761670	568000	193670	865194
UTILITIES/TELEPHONE	61577	89038	-27461	453546	475903	-22357	715360
INSURANCE	33366	32996	370	255995	264224	-8229	396464
RENT/LEASE EXPENSE	13461	16618	-3157	120521	132941	-12420	199411
DEPRECIATION/AMORTIZATION	74772	75742	-970	578005	605933	-27928	908899
INTEREST EXPENSE	21749	20948	801	180961	167582	13379	251373
OTHER EXPENSES	10822	20070	-9248	114438	163253	-48815	244488
TOTAL EXPENSES	1662842	1638357	24485	13773777	13576874	196903	20365575
OPERATING INCOME (LOSS)	-67239	-95383	28144	-799629	-398356	-401273	-727663
MISCELLANEOUS	8494	2625	5869	24633	21000	3633	31500
CONTRIBUTIONS	148619	25000	123619	177319	200000	-22681	300000
PROPERTY TAX REVENUE	42795	47708	-4913	348028	381667	-33639	572500
NON-OPERATING INCOME (EXPENSE)	199908	75333	124575	549979	602667	-52688	904000
NET INCOME (LOSS)	132669	-20049	152718	-249650	204310	-453960	176337

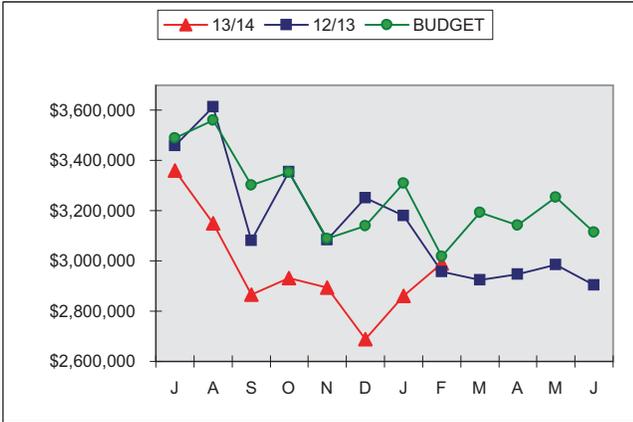
	CURRENT PERIOD			YEAR TO DATE			ANNUAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET
STATISTICAL DATA							
ACUTE INPATIENT ADMISSIONS	19	28	-9	138	243	-105	365
ACUTE PATIENT DAYS	75	63	12	463	547	-84	821
SKILLED NURSING PATIENT DAYS	1230	1344	-114	10706	11664	-958	17520
SWING BED DAYS	21	32	-11	54	259	-205	388
E.R. VISITS	254	271	-17	2353	2366	-13	3488
CLINIC VISITS	2006	2103	-97	16233	18374	-2141	26802

**EASTERN PLUMAS HEALTH CARE
COMPARATIVE BALANCE SHEET
FOR THE MONTHS ENDED**

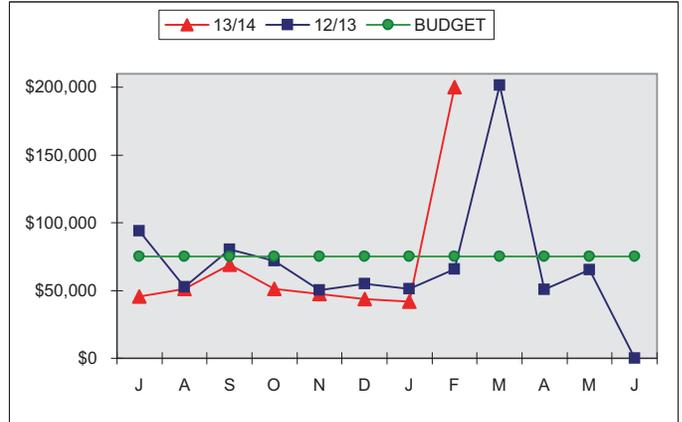
	JANUARY 2014	FEBRUARY 2014	CHANGE
ASSETS			
CURRENT ASSETS			
CASH	\$ 190,937	\$ 269,576	\$ 78,639
LAIF SAVINGS	\$ 1,110,187	\$ 1,110,187	\$ -
ACCOUNTS RECEIVABLE NET	\$ 3,182,407	\$ 3,637,546	\$ 455,139
ACCOUNTS RECEIVABLE OTHER	\$ 397,813	\$ 95,876	\$ (301,937)
INVENTORY	\$ 213,700	\$ 213,700	\$ -
PREPAID EXPENSES	\$ 74,564	\$ 69,145	\$ (5,419)
TOTAL CURRENT ASSETS	\$ 5,169,608	\$ 5,396,030	\$ 226,422
PROPERTY AND EQUIPMENT			
LAND AND IMPROVEMENTS	\$ 934,164	\$ 934,164	\$ -
BUILDINGS AND IMPROVEMENTS	\$ 10,147,957	\$ 10,147,957	\$ -
EQUIPMENT	\$ 10,046,523	\$ 10,215,719	\$ 169,196
IN PROGRESS	\$ 186,055	\$ 186,055	\$ -
	<u>\$ 21,314,699</u>	<u>\$ 21,483,895</u>	<u>\$ 169,196</u>
ACCUMULATED DEPRECIATION	\$ 13,699,163	\$ 13,773,844	\$ 74,681
TOTAL PROPERTY AND EQUIPMENT	\$ 7,615,536	\$ 7,710,051	\$ 94,515
COSTS OF ISSUANCE NET	\$ 12,143	\$ 12,053	\$ (90)
TOTAL	<u>\$ 12,797,287</u>	<u>\$ 13,118,134</u>	<u>\$ 320,847</u>
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
LEASES PAYABLE	\$ 38,317	\$ 32,737	\$ (5,580)
ACCOUNTS PAYABLE	\$ 998,658	\$ 1,013,631	\$ 14,973
ACCRUED PAYROLL/RELATED TAXES	\$ 956,765	\$ 1,004,438	\$ 47,673
OTHER CURRENT LIABILITIES	\$ 368,638	\$ 368,540	\$ (98)
TOTAL CURRENT LIABILITIES	\$ 2,362,378	\$ 2,419,346	\$ 56,968
LEASES PAYABLE	\$ 308,063	\$ 308,063	\$ -
CHFFA LOAN	\$ 13,623	\$ 6,846	\$ (6,777)
CITY OF PORTOLA	\$ 341,919	\$ 339,887	\$ (2,032)
USDA LOANS	\$ 4,219,289	\$ 4,186,629	\$ (32,660)
DEFERRED REVENUE	\$ 335,339	\$ 335,339	\$ -
MEDI-CAL LTC	\$ 1,557,125	\$ 1,729,804	\$ 172,679
TOTAL LIABILITIES	\$ 9,137,736	\$ 9,325,914	\$ 188,178
FUND BALANCE	\$ 4,041,870	\$ 4,041,870	\$ -
NET INCOME (LOSS)	\$ (382,319)	\$ (249,650)	\$ 132,669
TOTAL	<u>\$ 12,797,287</u>	<u>\$ 13,118,134</u>	<u>\$ 320,847</u>

EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2014

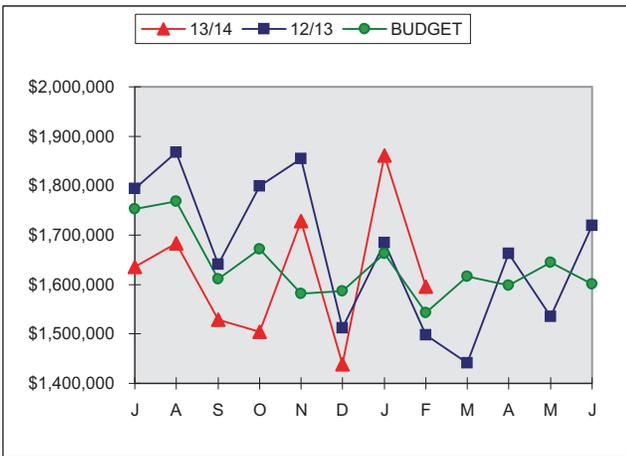
1. GROSS PATIENT REVENUE



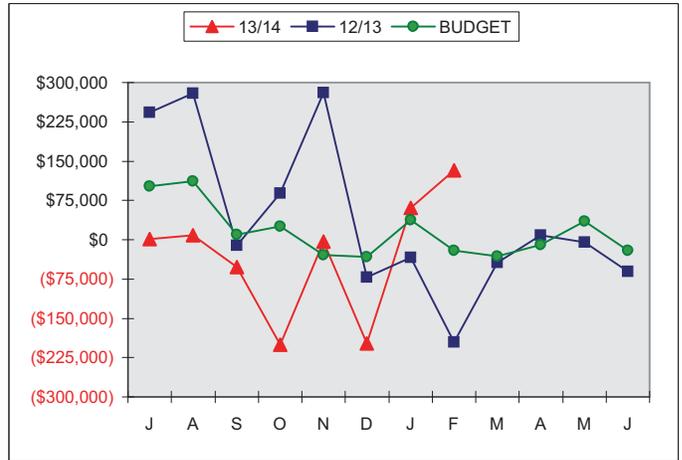
4. NON-OPERATING INCOME



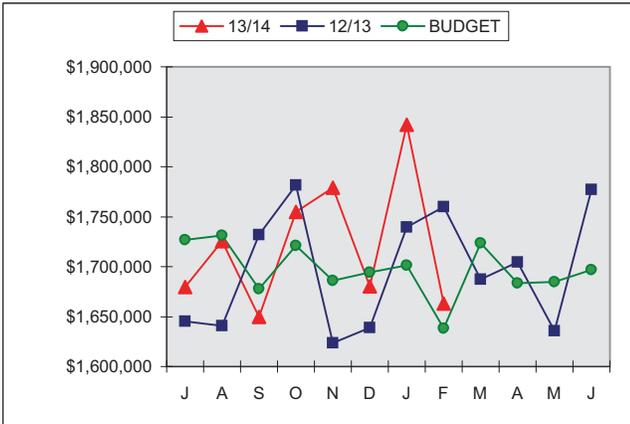
2. ESTIMATED NET REVENUE



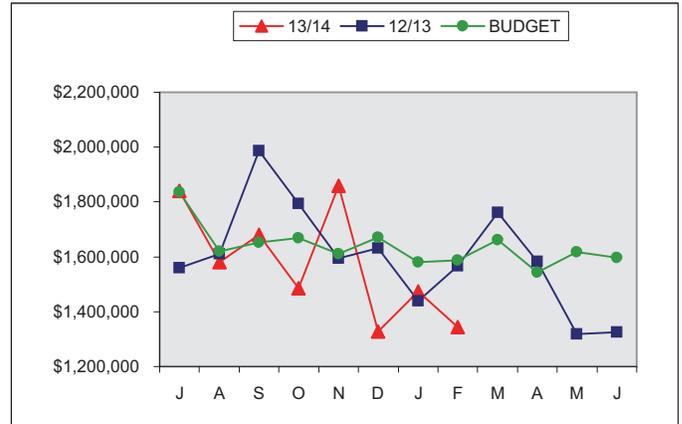
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

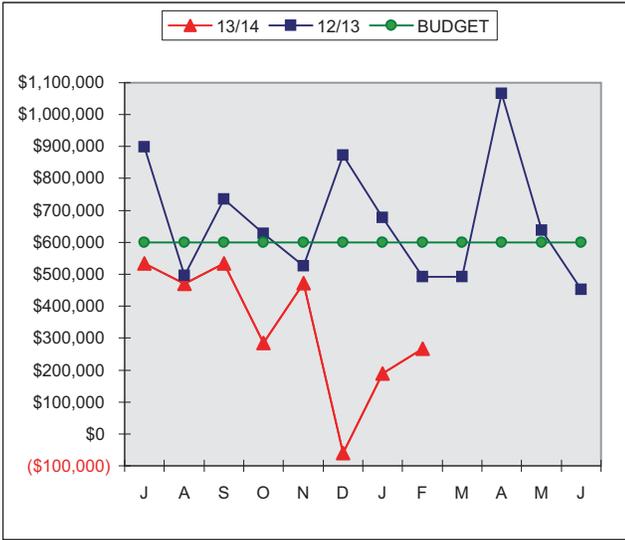


6. CASH RECEIPTS

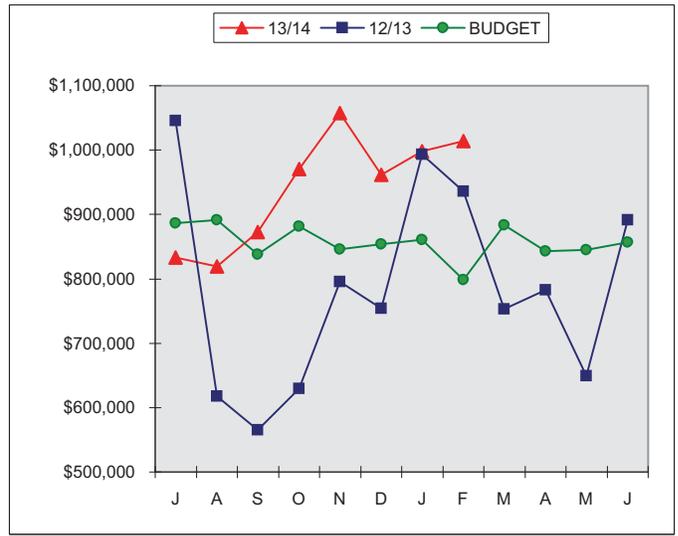


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2014

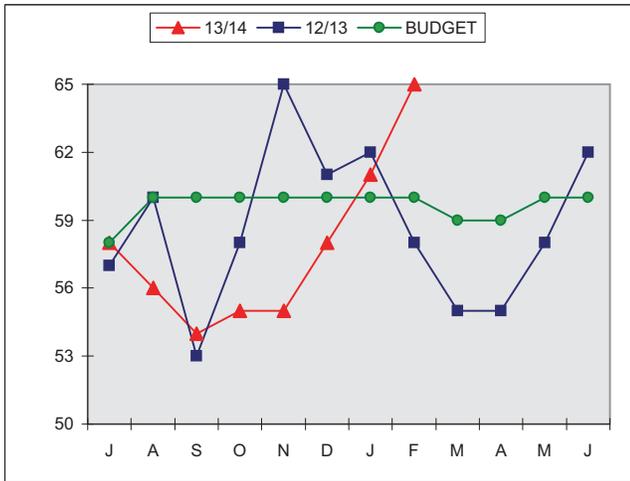
7. OPERATING CASH



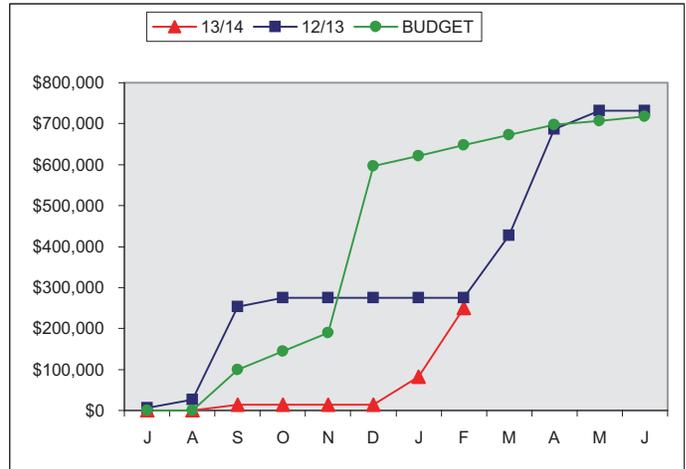
10. ACCOUNTS PAYABLE



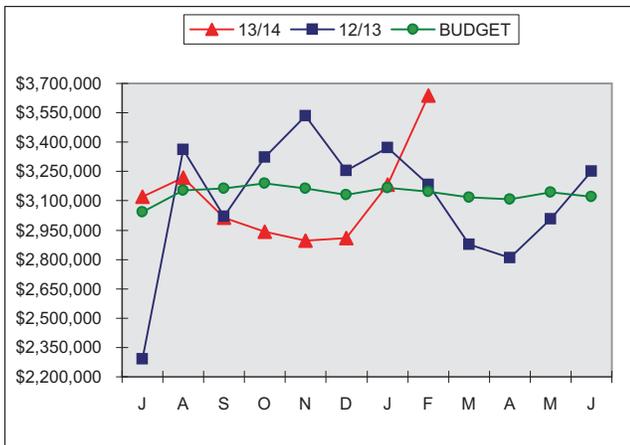
8. ACCOUNTS RECEIVABLE-DAYS



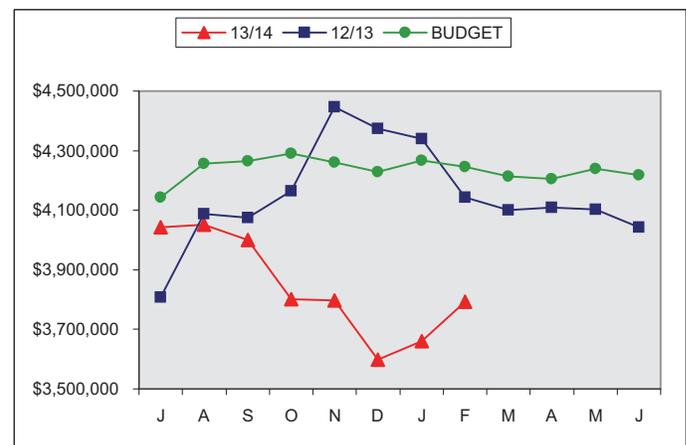
11. CAPITAL EXPENDITURES-YTD



9. ACCOUNTS RECEIVABLE, NET

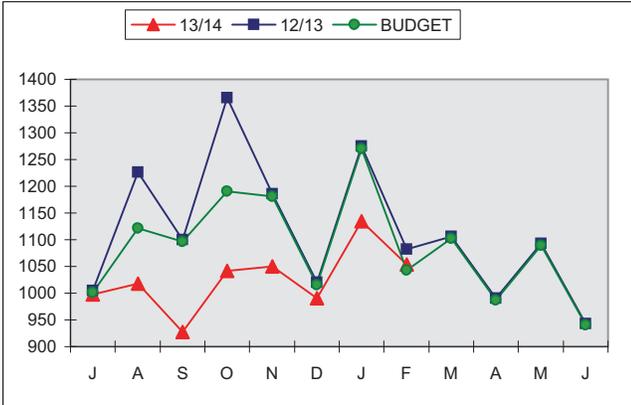


12. FUND BALANCE + NET INCOME (LOSS)

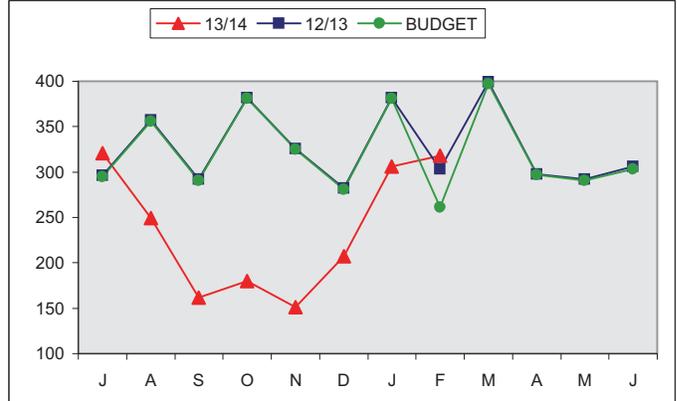


EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2014

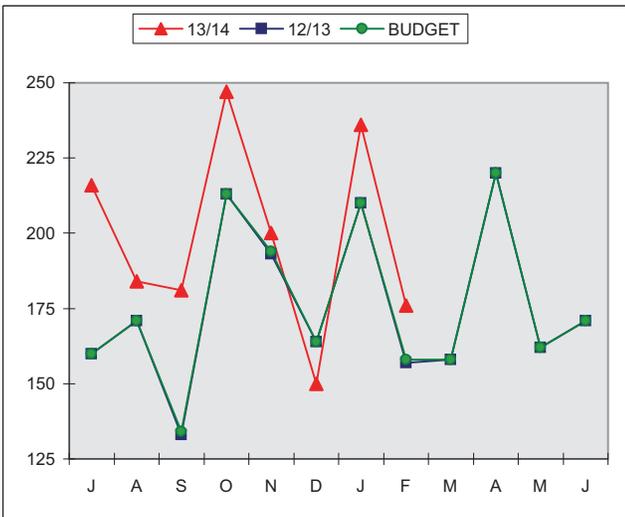
13. PORTOLA MEDICAL CLINIC VISITS



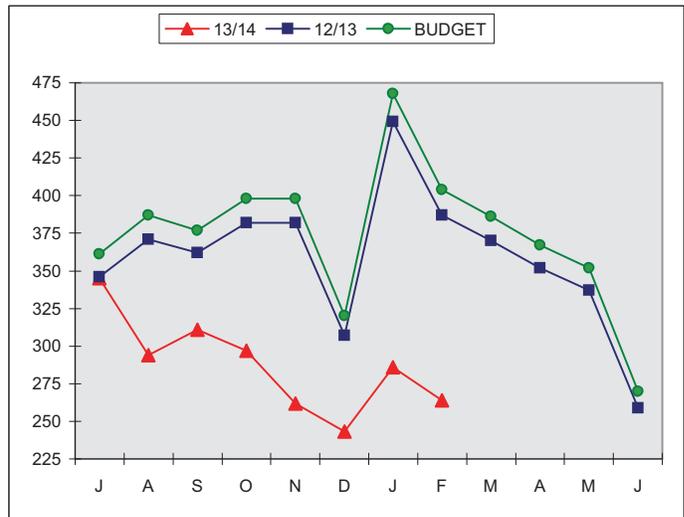
16. LOYALTON MEDICAL CLINIC VISITS



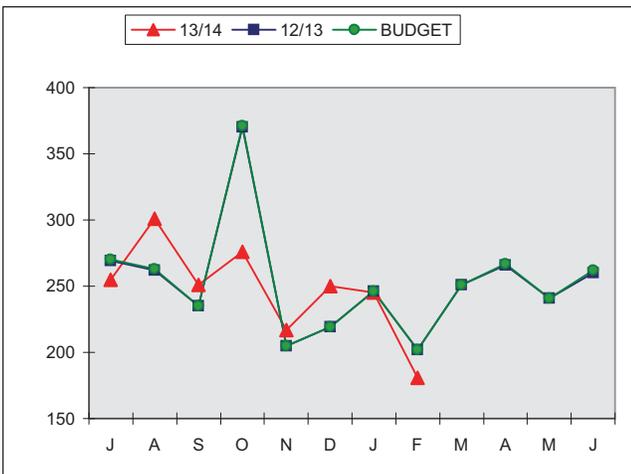
14. PORTOLA DENTAL CLINIC VISITS



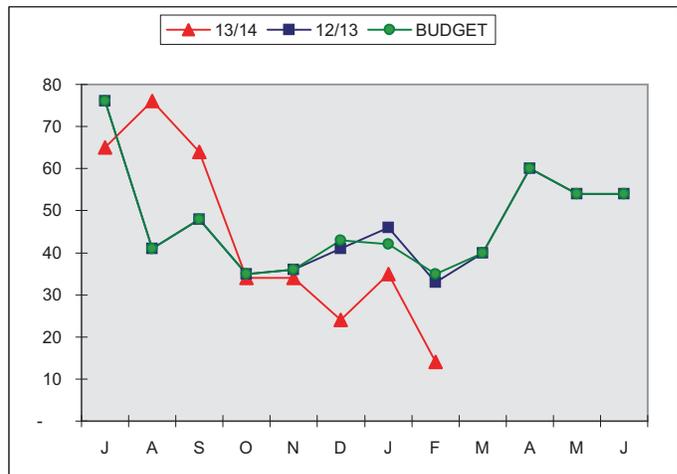
17. INDIAN VALLEY MEDICAL CLINIC VISITS



15. GRAEAGLE MEDICAL CLINIC VISITS

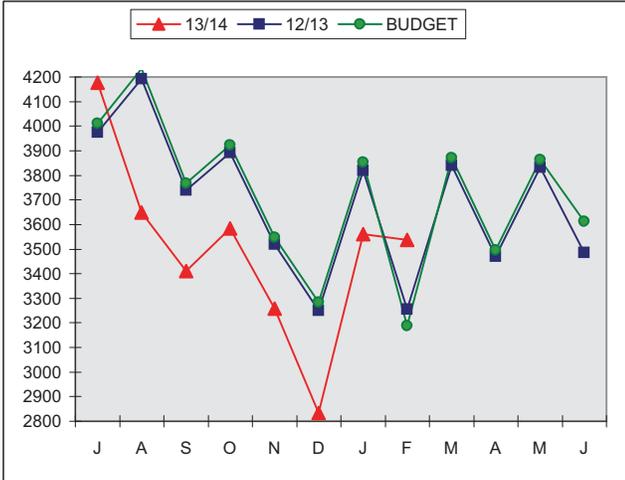


18. PORTOLA ANNEX VISITS

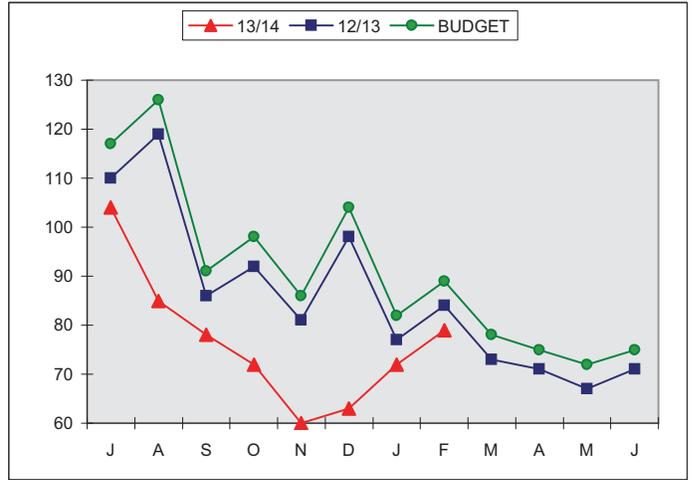


EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2014

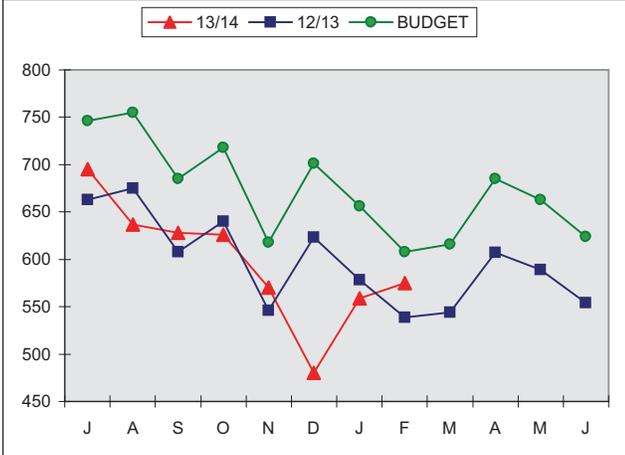
19. LABORATORY PROCEDURES



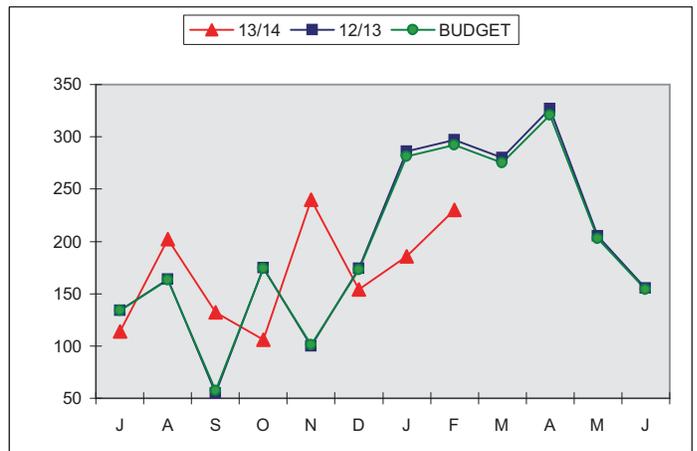
22. AMBULANCE RUNS



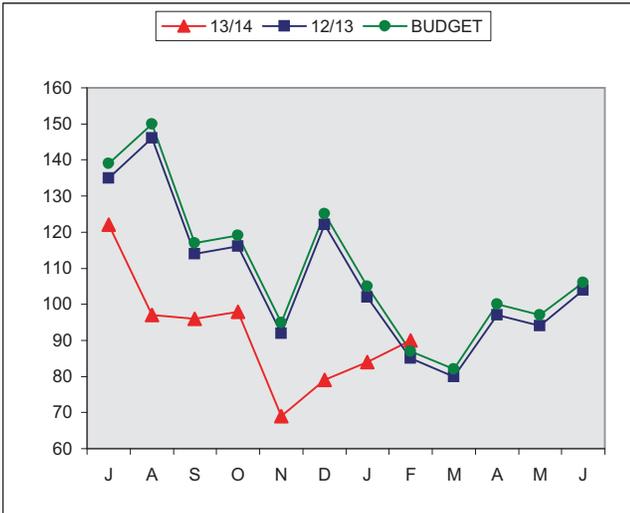
20. RADIOLOGY PROCEDURES



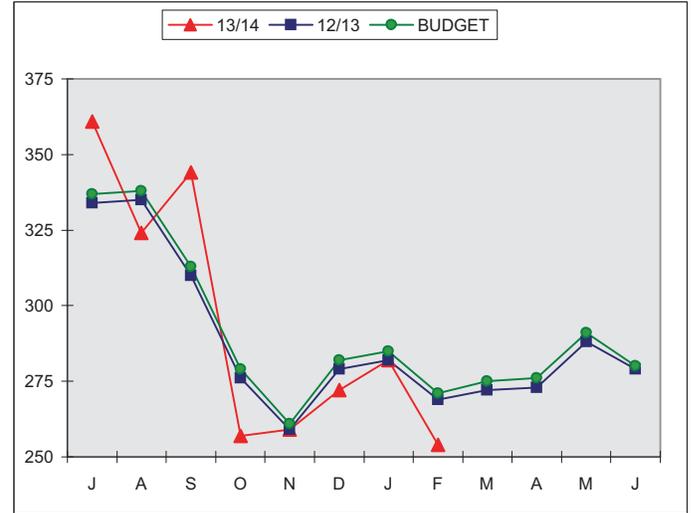
23. RESPIRATORY PROCEDURES



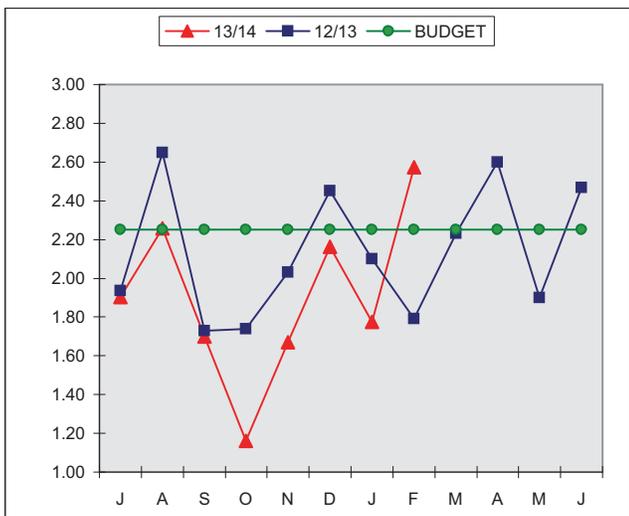
21. ECGS



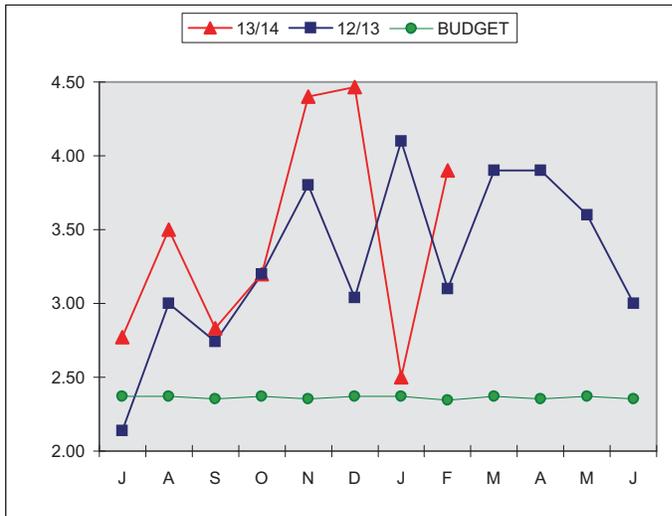
24. EMERGENCY ROOM VISITS



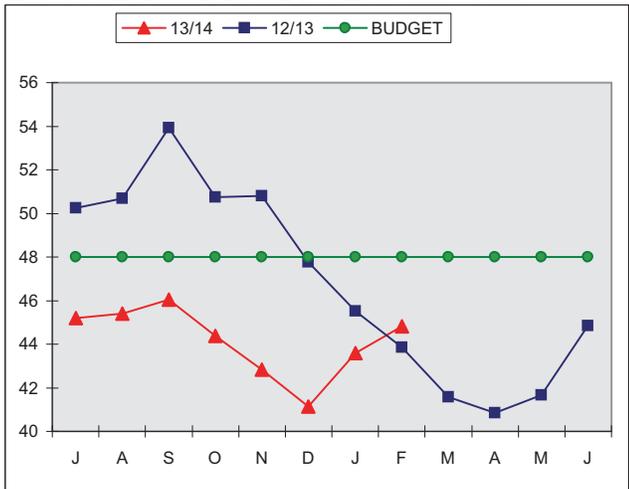
25. AVERAGE DAILY CENSUS - ACUTE



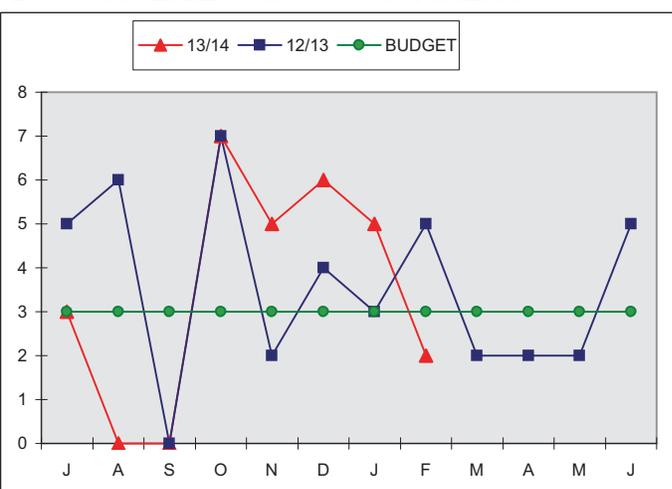
28. AVERAGE LENGTH OF STAY - ACUTE



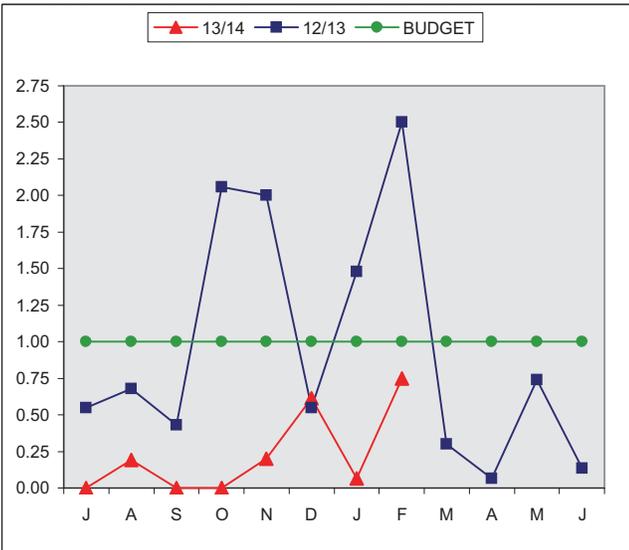
26. AVERAGE DAILY CENSUS - SNF



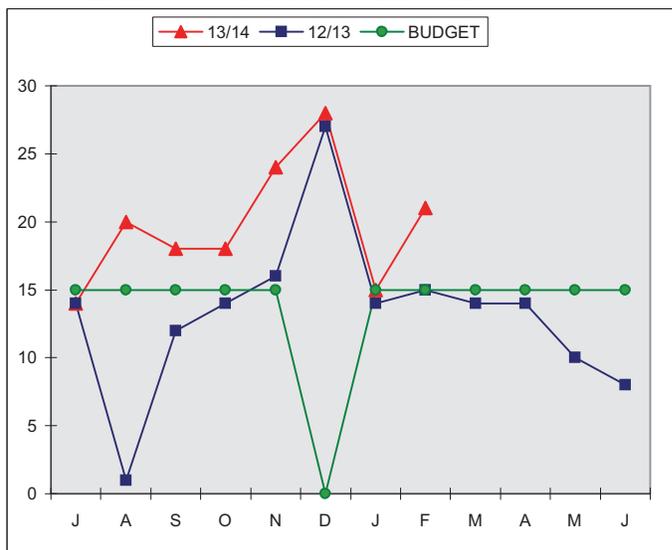
29. SURGERIES - IN & OUTPATIENT



27. AVERAGE DAILY CENSUS-SWING

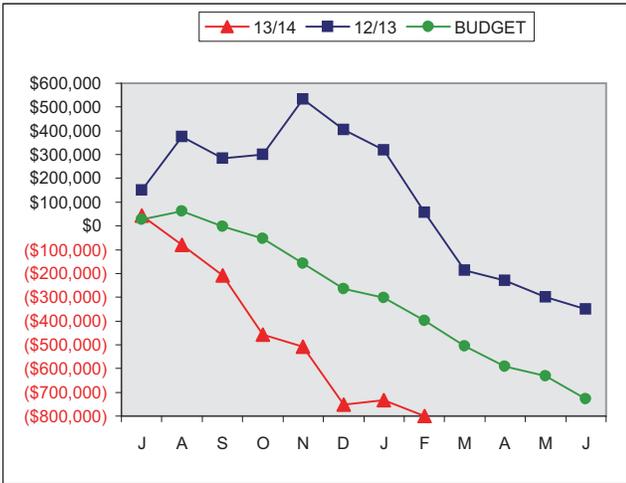


30. ENDOSCOPY PROCEDURES

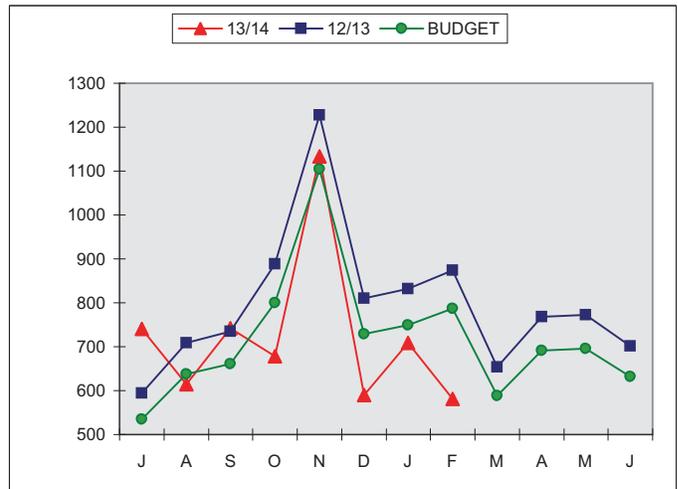


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2014

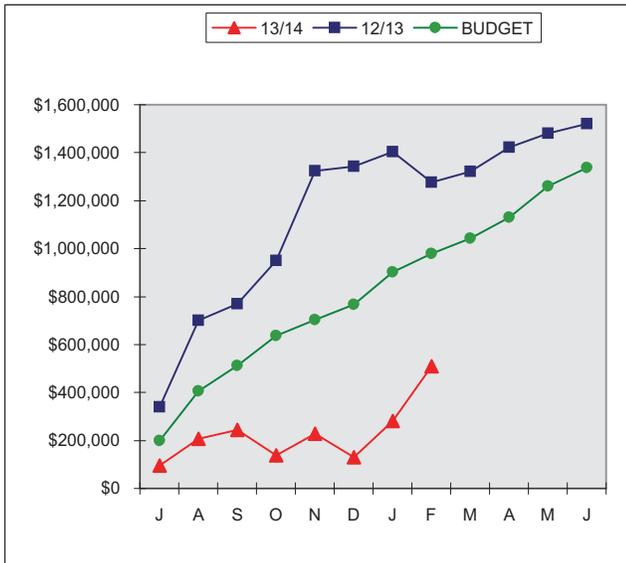
31. YEAR TO DATE OPERATING INCOME(LOSS)



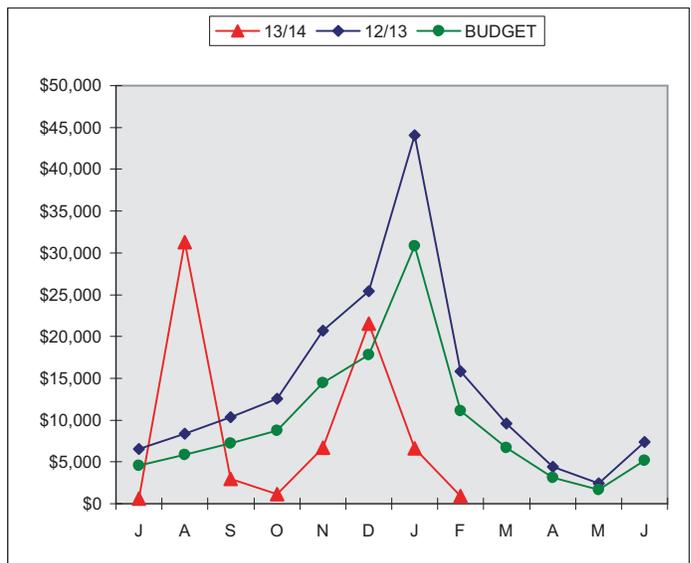
34. OVERTIME HOURS



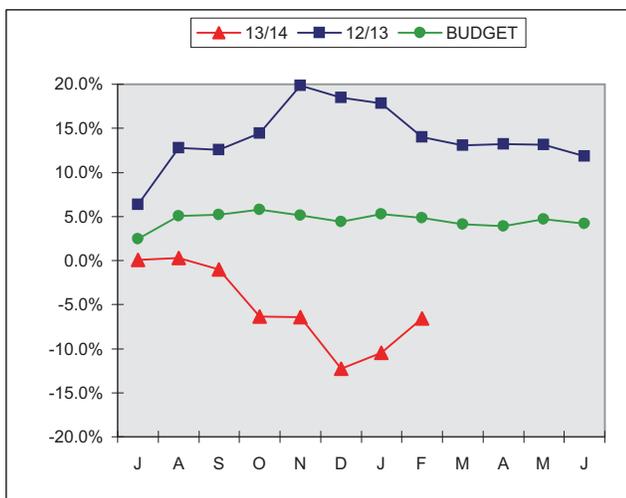
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



35. DENIALS



34. RETURN ON EQUITY



36. EMERGENCY DEPARTMENT TRANSFERS

