

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, February 26, 2015
10:00 A.M.
EPHC Education Center, Portola, CA**

Agenda

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting please contact the Clerk of the Board at (530) 832-6564. Notification 72 hours prior to the meeting will enable the Eastern Plumas Health Care to make reasonable arrangements to ensure accessibility.

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
1. Call to Order	Gail McGrath	A	
2. Roll Call	Gail McGrath	I	
3. Consent Calendar	Gail McGrath	A	
(A) Agenda			1-2
(B) Meeting Minutes of 1.22.15 Regular Board Meeting			3-6
(C) Meeting Minutes of 1.22.15 Standing Finance Committee			7
(D) Meeting Minutes of 2.9.15 Standing Q/A Committee			8
4. Board Chair Comments	Gail McGrath	I/D	
5. Board Comments	Board Members	I	
6. Public Comment	Members of the Public	I	
7. Auxiliary Report	Katie Tanner	I/D	
8. Chief of Staff Report	Eric Bugna, MD	I/D	
9. Committee Reports	Board Members	I/D	
• Finance Committee			
• Q/A Committee			
10. Director of Nursing Report	Linda Jameson	I/D	
11. Director of Clinic Report	Bryan Gregory	I/D	

12. Recommendation for Approval of Policies		I/D/A	
<ul style="list-style-type: none"> • Infection Control • Employee Health 			
13. Chief Financial Officer Report	Jeri Nelson	I/D	9-19
<ul style="list-style-type: none"> • January Financials 			
14. Chief Executive Officer Report	Tom Hayes	I/D	20-22
<ul style="list-style-type: none"> • Project List • CLIA Inspection Lab • Recruitment • Planning Committee • Other 			
15. Closed Session	Gail McGrath	I/D/A	
I. Closed Session, pursuant to Health and Safety Code 32155, to review reports on Quality Assurance.			
II. Closed Session, pursuant to Government Code Section 54957 to consider the following privileges and appointments to the medical staff:			
<ul style="list-style-type: none"> a. Recommendation for One Year Provisional Privileges <ul style="list-style-type: none"> • Dr. Syed Mustafa-Provisional-Internal Medicine b. Recommendation for Two Year Courtesy Privileges <ul style="list-style-type: none"> • Dr. Wendy Flappan-Phy. Med. And Rehabilitation • Dr. Paul Swanson-Emergency Medicine • Dr. Robert Leckie-Radiology 			
16. Open Session Report of Actions Taken in Closed Session	Gail McGrath	I	
17. Adjournment	Gail McGrath	A	

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, January 22, 2015
10:00 A.M.**

EPHC Education Center, Portola, CA

Minutes

1. Call to Order.

The meeting was called to order at 10:10 am by Gail McGrath.

2. Roll Call.

Present: Dr. Paul Swanson, Janie McBride, Gail McGrath and Jay Skutt

Staff: Tom Hayes, CEO, Jeri Nelson, CFO, Eric Bugna MD, and Alanna Wilson,
Administrative Assistant.

Absent: Lucie Kreth

Visitors: Approximately 3 visitors were present at the start of the meeting

3. Consent Calendar.

Mr. Skutt motioned to approve the consent calendar with changes. A second was made by Ms. McBride. None opposed, the motion was approved.

4. Board Chair Comments.

None

5. Board Comments.

None

6. Public Comment.

None

7. Auxiliary Report

Ms. Tanner reported that the Nifty Thrifty grossed \$14,939.00 for the month of November and had 747 volunteer hours. For the month of December they grossed \$13,521.00 and 827 volunteer hours. Also they had 22 volunteer hours in the hospital lobby.

The amended Auxiliary bylaws were submitted to the Board. Ms. McGrath motioned to approve the amended bylaws. A second was made by Mr. Skutt. None opposed, the motion was approved.

8. Chief of Staff Report

Dr. Bugna noted the hard work being given by the Clinic Staff. He reported that Dr. Mustafa is performing well.

9. Committee Reports

- **Finance Committee**

Ms. McBride commended Ms. Nelson for her hard work. She gave a brief report regarding A/R days and financials. Ms. Nelson will give further detail during her report.

10. Director Of Nursing Report:

Ms. Jameson gave a brief report regarding the MERP policy. MERP (Medication Error Reduction Plan) is an action plan for Medication safety. Ms. Jameson stated that we are surveyed by the state and must have a plan in place. This plan covers medications in the hospital and clinics.

11. Clinic Report: Mr. Gregory reported the following:

- Dental clinic is doing well and the staffs are seeing many patients.
- Clinic volume and all clinics are busy.
- Mr. Gregory recognized Erica Waldeck and her work with the Telemed Program.
- Dr. Sayed Mustafa and Elsie Taylor, FNP started in December. Their schedules are full and are two weeks out for new patients.
- Mr. Gregory stated that Dr. Mustafa will be seeing Dermatology patients every Wednesday in the Portola Clinic.

12. IT Report:

- Mr. Boyd discussed Stage 2 of Meaningful use requirements, stating that it has gone well.
- We are working on the Patient Portal section. This will allow patients to securely access their information online.
- Mr. Boyd gave an update on the status of the Centrique conversion. EMR implementation committees and super users have been introduced. Super users can train ahead of time on the Learning Depot module through Healthland. A preliminary calendar is in place for implementation. The IT department is working to make the transition as smooth as possible.

13. Recommendation for Approval of Policies:

- Pupil Dilation Protocol
- MERP
- IIPP

After a brief discussion Ms. McGrath motioned to approve the policies. A second was made by Dr. Skutt. None opposed, the motion was approved.

14. CFO Report:

- Ms. Nelson reported on the months of November and December. A/R days were up in the month of November. Patient revenue was up due to Swing, Skilled Nursing and Clinic Visits. Expenses for the month of November were up due mainly to salaries, benefits and professional fees because of the higher volume. December was also a strong month. A/R days went down to 65 days. We collected over \$2 million in cash receipts, which is very good for the month of December.
- Ms. Nelson reported that we received \$430,000.00 from Medicare.
- Ms. Nelson discussed Managed MediCal and how we are reimbursed.
- ICD 10 is set to begin October 1st. Ms. Nelson stated that the coders are being trained, training materials are being provided and we are a third of the way through the checklist.

- Ms. Nelson reported that we have signed a contract with the V.A. which will allow us to see veterans in our community.
- Ms. Nelson gave a brief report regarding the DSRIP program.

15. CEO Report: Mr. Hayes reported the following:

- Mr. Hayes gave an update on the Operations Plan, stating that we have accomplished most of the items.
The Portola SNF is full and the Loyalton SNF is up to 24 patients. There is no news on the retroactive clawback. Human Resources goals are being met. We need to develop a plan for the boiler replacement. ADA compliance is in process, nurse call is awaiting OSHPD approval and Ms. Jameson is working on increasing patients for epidurals and cardiac procedures.
- Mr. Hayes introduced Lori Crown to discuss the Organizational Goals which are key to the success of the Performance Management Program. Ms. Crown reported that all Employee Evaluations are complete. We are in the last phase of setting up individual goals for departments and employees. Employees will now have a performance plan tied to our goals that will determine their annual raises.
- Mr. Hayes reported that he had read an article recently stating that Medical coverage has gone up in California from 7.9 million to 12.2 million people, representing one third of the population of California.
- Mr. Hayes stated he is starting to look at expanding the ER due to an increase in patients.

16. Closed Session.

Ms. McGrath announced the Board would move into closed session at 12:53 a.m.; pursuant to Health and Safety Code 32155 and Government Code Section 54957.

17. Open Session Report of Actions Taken in Closed Session.

The Board returned at approximately 1:30 pm and announced

- I. With respect to Health and Safety Code 32155, to review reports on Quality Assurance
No reportable action.
- II. With respect to Government Code Section 54957 to consider the following privileges and appointments to the medical staff.
 - a. Approval of One Year Provisional Privileges
 - **Dr. Christine Lajeunesse-Urology (6 months)**
 - **Mark Cope, CRNA**
 - b. Approval of Two Year Courtesy Privileges
 - **Dr. Donald Ball-Orthopedics**

c. Approval of the Updated Schedule 1-Virtual Radiology

III. Adjournment. Ms. Mc Grath subsequently adjourned the meeting at 1:35 p.m.

Approval

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
Thursday January 22, 2015
8:30 A.M.
EPHC's Administrative Conference Room**

Minutes

- 1. Call to Order:** The meeting was called to order at 8:32 am by Dr. Paul Swanson
- 2. Roll Call:**
Present: Paul Swanson, M.D., Janie McBride
Staff: Tom Hayes, CEO, Jeri Nelson, CFO, Linda Jameson DON, Alanna Wilson,
Administrative Assistant
Guest: Nic Beddoe
- 3. Approval of Agenda:** The agenda was approved as submitted.
- 4. Board Comments:** None
- 5. Public Comments:** None
- 6. CFO Report**
Ms. Nelson reported on the months of November and December. A/R days were up in the month of November. Patient revenue was up due to Swing, Skilled Nursing and Clinic Visits. November expenses were up due mainly to salaries, benefits and professional fees because of the higher volume. December was also a strong month. A/R days went down to 65 days. We collected over \$2 million in cash receipts, which is very good for the month of December. We received \$430,000.00 from Medicare. A brief discussion was had regarding Managed MediCal and how we are reimbursed. ICD 10 is set to begin October 1st. Coders are being trained, training materials are being provided and we are a third of the way through the checklist. Ms. Nelson reported that we have signed a contract with the V.A. which will allow us to see veterans in our community. Ms. Nelson also gave a brief report regarding the DSRIP program.
- 7. Adjournment:** The meeting was adjourned at 9:45 a.m.

Approval

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

Standing Quality Assurance Committee

Monday, February 9, 2015

2:00 p.m.

ACR, Portola, CA

Minutes

1. **Call to Order.** The meeting was called to order at 2:00 pm by Ms. McGrath.
2. **Roll Call.**
Present: Gail McGrath and Lucie Kreth. Staff: Tom Hayes, Shawn Rohan, and Alanna Wilson
Absent: None
Visitors: no visitors were present.
3. **Approval of Agenda.** The agenda was approved as submitted.
4. **Board Comments.** None.
5. **Public Comments.** None.
6. **Closed Session.** Ms. McGrath announced the Board would move into closed session at 2:10 pm
7. **Adjournment.** The Board returned to open session at 2:45 pm and announced no reportable action taken. Ms. McGrath subsequently adjourned the meeting.

Approved by

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

MEMORANDUM

Date: February 13, 2015
To: Board of Directors
From: Jeri Nelson, Chief Financial Officer
Subject: Summary of Financial Results – January 2015

Table 1. Consolidated Financial Results – January 2015

	Actual	Budget	Variance
Total Revenue	\$3,185,519	\$3,171,624	\$13,895
Contractual Adjustments	\$1,316,498	\$1,185,945	\$130,553
Bad Debt/Admin Adjustments	\$142,373	\$155,055	\$(12,682)
Net Revenue	\$1,726,648	\$1,830,624	\$(103,976)
Total Expenses	\$1,778,445	\$1,865,795	\$(87,350)
Operating Income (Loss)	\$(51,797)	\$(35,170)	\$(16,627)
Non-Operating Income(Expense)	\$43,974	\$47,654	\$(3,680)
Net Income (Loss)	\$(7,823)	\$12,484	\$(20,307)

Table 2. Consolidated Financial Results – Seven Months Ended January 2015

	Actual	Budget	Variance
Total Revenue	\$22,467,623	\$22,327,507	\$140,116
Contractual Adjustments	\$9,213,854	\$8,371,713	\$842,141
Bad Debt/Admin Adjustments	\$725,621	\$1,092,024	\$(366,403)
Net Revenue	\$12,528,149	\$12,863,771	\$(335,622)
Total Expenses	\$12,687,334	\$12,938,928	\$(251,594)
Operating Income (Loss)	\$(159,185)	\$(75,158)	\$(84,027)
Non-Operating Income (Expense)	\$405,843	\$383,576	\$22,267
Net Income (Loss)	\$246,658	\$308,419	\$(61,761)

Patient revenue is nicely tracking budget as is net revenue which is 55.6% actual and 57.5% budget. We are doing a good job transitioning hospital care to sub acute levels and our clinic volumes collectively are outperforming budget by 5%. The graph for Portola Medical Clinic (#13) represents on-site provider visits and not telemedicine visits which total 1,079 and are 18% over budget. We received our Medicare tentative settlement for FYE 6/30/14 and our first property tax installment for this year, putting some cushion back into our operational savings account.

EASTERN PLUMAS HEALTH CARE
STATEMENT OF REVENUE & EXPENSES
FOR THE MONTH ENDED
JANUARY 31, 2015

	CURRENT PERIOD			YEAR TO DATE			ANNUAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET
OPERATING REVENUE							
INPATIENT ROUTINE	191168	174353	16815	991856	1205347	-213491	2044000
INPATIENT ANCILLARY	195843	161179	34664	914114	1114268	-200154	1889551
TOTAL INPATIENT	387011	335532	51479	1905970	2319615	-413645	3933551
SWING ROUTINE	28000	13956	14044	308000	95989	212011	164000
SWING ANCILLARY	9898	14245	-4347	236403	97973	138430	167390
TOTAL SWING BED	37898	28201	9697	544403	193963	350440	331390
SKILLED NURSING ROUTINE	565950	563991	1959	3655050	3912063	-257013	6643000
SKILLED NURSING ANCILLARY	54067	87813	-33746	540320	607999	-67679	1031720
TOTAL SKILLED NURSING	620017	651803	-31786	4195370	4520062	-324692	7674720
OUTPATIENT SERVICES	2140069	2149926	-9857	15743545	15250735	492810	25683225
TOTAL PATIENT REVENUES	3184995	3165463	19532	22389289	22284375	104914	37622886
OTHER OPERATING REVENUE	524	6162	-5638	78335	43132	35203	73940
TOTAL REVENUE	3185519	3171624	13895	22467623	22327507	140116	37696826
DEDUCTIONS FROM REVENUE							
BAD DEBT/ADMIN ADJ'S	142373	155055	-12682	725621	1092024	-366403	1843700
CONTRACTUAL ADJUSTMENTS	1316498	1185945	130553	9213854	8371713	842141	14125128
TOTAL DEDUCTIONS	1458871	1341000	117871	9939474	9463736	475738	15968828
NET REVENUE	1726648	1830624	-103976	12528149	12863771	-335622	21727998
OPERATING EXPENSES							
SALARIES	818657	835168	-16511	5742736	5808796	-66060	9837081
BENEFITS	242668	247492	-4824	1595392	1727912	-132520	2947482
SUPPLIES	130798	172856	-42058	967479	1154191	-186712	1971908
PROFESSIONAL FEES	239706	255595	-15889	1815966	1747162	68804	2983407
REPAIRS & MAINTENANCE	53969	44006	9963	313582	308044	5538	528074
PURCHASED SERVICES	82405	95444	-13039	766044	665111	100933	1139334
UTILITIES/TELEPHONE	63979	61407	2572	420769	410917	9852	704146
INSURANCE	33763	34975	-1212	228170	244824	-16654	419698
RENT/LEASE EXPENSE	16584	15109	1475	109419	105765	3654	181312
DEPRECIATION/AMORTIZATION	70072	76943	-6871	474788	538600	-63812	923314
INTEREST EXPENSE	21023	18115	2908	147168	126804	20364	217379
OTHER EXPENSES	4821	8684	-3863	105821	100801	5020	150673
TOTAL EXPENSES	1778445	1865795	-87350	12687334	12938928	-251594	22003808
OPERATING INCOME (LOSS)	-51797	-35170	-16627	-159185	-75158	-84027	-275810
MISCELLANEOUS	3308	3083	225	51230	21583	29647	37000
CONTRIBUTIONS	-3000	0	-3000	35971	50000	-14029	200000
PROPERTY TAX REVENUE	43667	44570	-903	318642	311993	6649	534845
NON-OPERATING INCOME (EXP)	43974	47654	-3680	405843	383576	22267	771845
NET INCOME (LOSS)	-7823	12484	-20307	246658	308419	-61761	496035

	CURRENT PERIOD			YEAR TO DATE			ANNUAL
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET
STATISTICAL DATA							
ACUTE INPATIENT ADMISSIONS	19	21	-2	120	147	-27	250
ACUTE PATIENT DAYS	64	62	2	339	430	-91	730
SKILLED NLS	1617	1612	5	10415	11180	-765	18980
SWING BED DAYS	14	7	7	154	49	105	82
E.R. VISITS	309	277	32	2234	2059	175	3530
CLINIC VISITS	2559	2331	228	15783	15312	471	26617

**EASTERN PLUMAS HEALTH CARE
COMPARATIVE BALANCE SHEET
FOR THE MONTHS ENDED**

	DECEMBER 2014	JANUARY 2015	CHANGE
ASSETS			
CURRENT ASSETS			
CASH	\$ 71,849	\$ 606,909	\$ 535,060
LAIF SAVINGS	\$ 1,112,866	\$ 1,113,544	\$ 678
ACCOUNTS RECEIVABLE NET	\$ 3,810,181	\$ 3,913,215	\$ 103,034
ACCOUNTS RECEIVABLE OTHER	\$ 1,105,156	\$ 490,312	\$ (614,844)
INVENTORY	\$ 237,249	\$ 237,249	\$ -
PREPAID EXPENSES	\$ 93,518	\$ 87,734	\$ (5,784)
TOTAL CURRENT ASSETS	<u>\$ 6,430,819</u>	<u>\$ 6,448,963</u>	<u>\$ 18,144</u>
PROPERTY AND EQUIPMENT			
LAND AND IMPROVEMENTS	\$ 934,164	\$ 934,164	\$ -
BUILDINGS AND IMPROVEMENTS	\$ 10,147,957	\$ 10,147,957	\$ -
EQUIPMENT	\$ 10,356,611	\$ 10,213,880	\$ (142,731)
IN PROGRESS	\$ 366,464	\$ 366,464	\$ -
	<u>\$ 21,805,196</u>	<u>\$ 21,662,465</u>	<u>\$ (142,731)</u>
ACCUMULATED DEPRECIATION	<u>\$ 14,462,894</u>	<u>\$ 14,377,683</u>	<u>\$ (85,211)</u>
TOTAL PROPERTY AND EQUIPMENT	<u>\$ 7,342,302</u>	<u>\$ 7,284,782</u>	<u>\$ (57,520)</u>
COSTS OF ISSUANCE NET	\$ 10,993	\$ 10,903	\$ (90)
TOTAL	<u>\$ 13,784,114</u>	<u>\$ 13,744,648</u>	<u>\$ (39,466)</u>
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
LEASES PAYABLE	\$ 72,586	\$ 71,469	\$ (1,117)
ACCOUNTS PAYABLE	\$ 1,294,629	\$ 1,112,671	\$ (181,958)
ACCRUED PAYROLL/RELATED TAXES	\$ 924,820	\$ 1,014,602	\$ 89,782
OTHER CURRENT LIABILITIES	\$ 368,522	\$ 368,756	\$ 234
TOTAL CURRENT LIABILITIES	<u>\$ 2,660,557</u>	<u>\$ 2,567,498</u>	<u>\$ (93,059)</u>
LEASES PAYABLE	\$ 238,948	\$ 314,738	\$ 75,790
CITY OF PORTOLA	\$ 318,244	\$ 316,159	\$ (2,085)
USDA LOANS	\$ 3,793,830	\$ 3,781,541	\$ (12,289)
DEFERRED REVENUE	\$ 167,670	\$ 167,670	\$ -
MEDI-CAL LTC	\$ 1,729,804	\$ 1,729,804	\$ -
TOTAL LIABILITIES	<u>\$ 8,909,053</u>	<u>\$ 8,877,410</u>	<u>\$ (31,643)</u>
FUND BALANCE	\$ 4,620,580	\$ 4,620,580	\$ -
NET INCOME (LOSS)	\$ 254,481	\$ 246,658	\$ (7,823)
TOTAL	<u>\$ 13,784,114</u>	<u>\$ 13,744,648</u>	<u>\$ (39,466)</u>

**EASTERN PLUMAS HEALTH CARE
BALANCE SHEET
FOR THE MONTH ENDED
JANUARY 31, 2015**

ASSETS

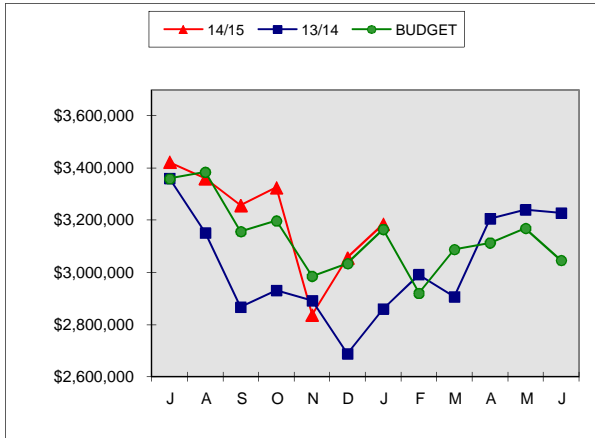
CURRENT ASSETS	
CASH	606,909
INVESTMENTS	1,113,544
ACCOUNTS RECEIVABLE NET	3,913,214
ACCOUNTS RECEIVABLE OTHER	490,312
INVENTORY	237,249
PREPAID EXPENSES	<u>87,734</u>
TOTAL CURRENT ASSETS	6,448,963
PROPERTY AND EQUIPMENT	
LAND AND IMPROVEMENTS	934,164
BUILDINGS AND IMPROVEMENTS	10,147,957
EQUIPMENT	10,213,880
IN PROGRESS	<u>366,464</u>
TOTAL PROPERTY AND EQUIPMENT	21,662,466
ACCUMULATED DEPRECIATION	<u>14,377,683</u>
NET PROPERTY AND EQUIPMENT	7,284,783
COSTS OF ISSUANCE NET	10,903
TOTAL	13,744,648
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LIABILITIES AND FUND BALANCE

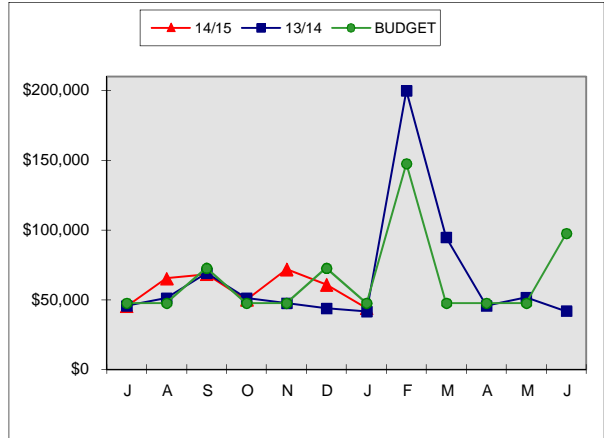
CURRENT LIABILITIES	
LEASES PAYABLE	71,469
ACCOUNTS PAYABLE	1,112,671
ACCRUED PAYROLL/RELATED TAXES	1,014,602
OTHER CURRENT LIABILITIES	<u>368,756</u>
TOTAL CURRENT LIABILITIES	2,567,498
LEASES PAYABLE	314,738
USDA REPAIRS & DEFEASANCE	0
CITY OF PORTOLA- PROPERTY LOAN	316,159
USDA LOANS SNF	3,305,288
PLUMAS BANK LOAN LOYALTON	476,254
USDA LOAN LOYALTON & PORTOLA	0
DEFERRED REVENUE	167,670
LTC MEDI-CAL NET	<u>1,729,804</u>
TOTAL LIABILITIES	8,877,410
FUND BALANCE	4,620,580
NET INCOME (LOSS)	246,658
TOTAL	13,744,649
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EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2015

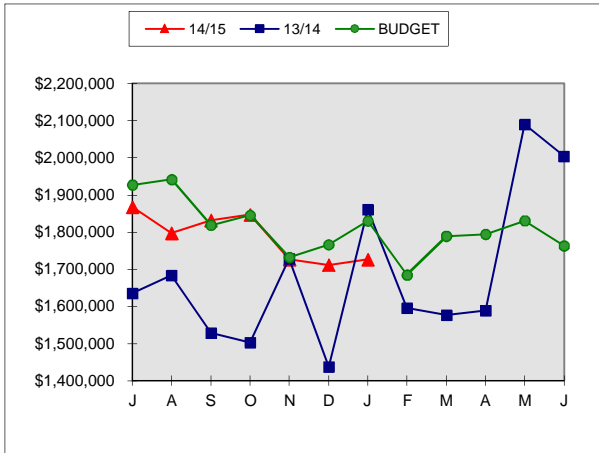
1. GROSS PATIENT REVENUE



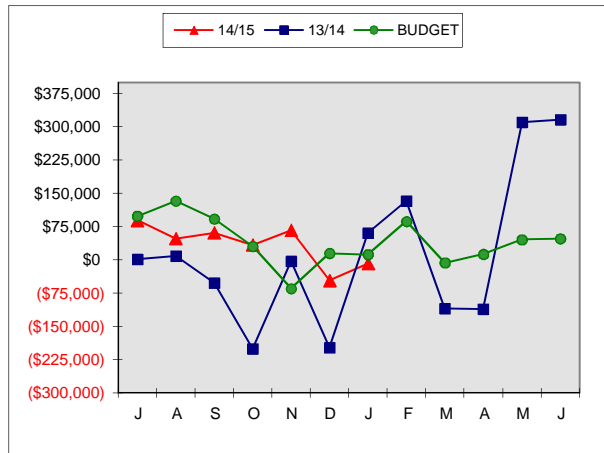
4. NON-OPERATING INCOME



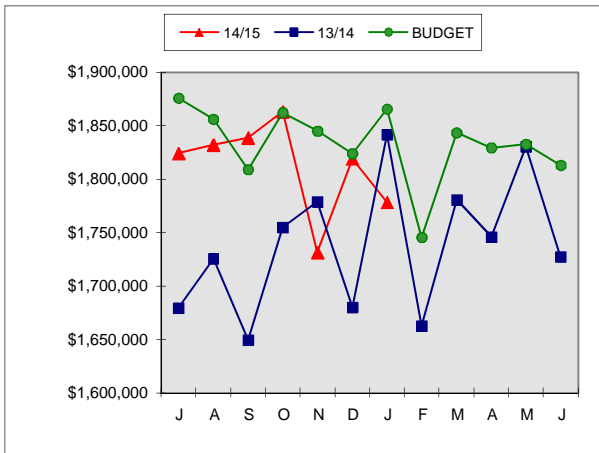
2. ESTIMATED NET REVENUE



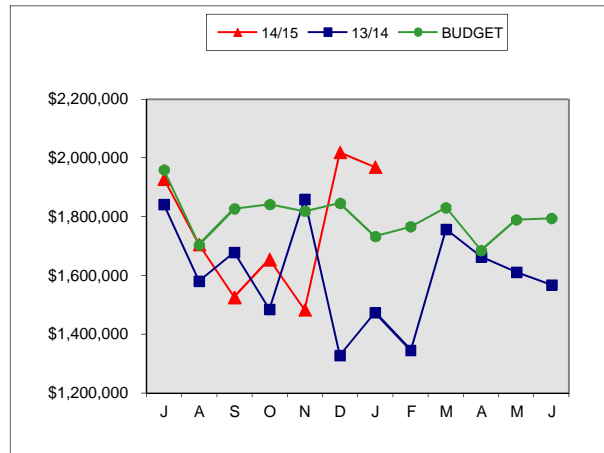
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

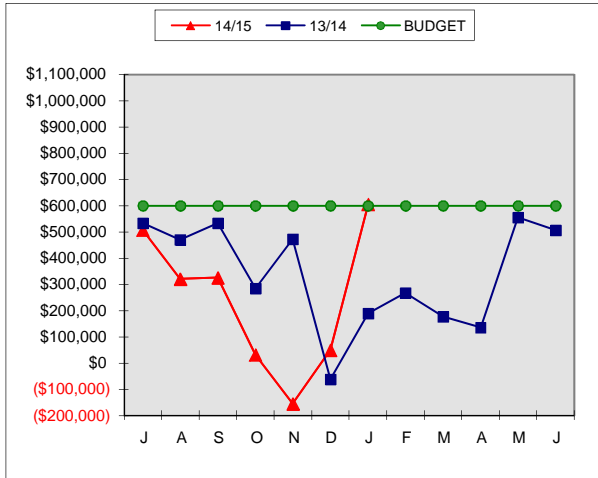


6. CASH RECEIPTS

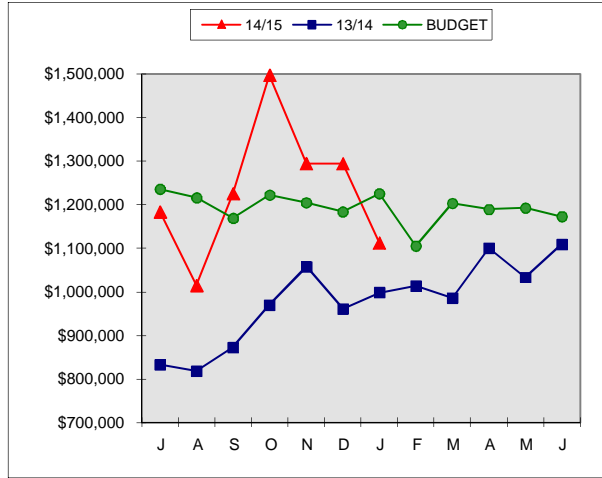


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2015

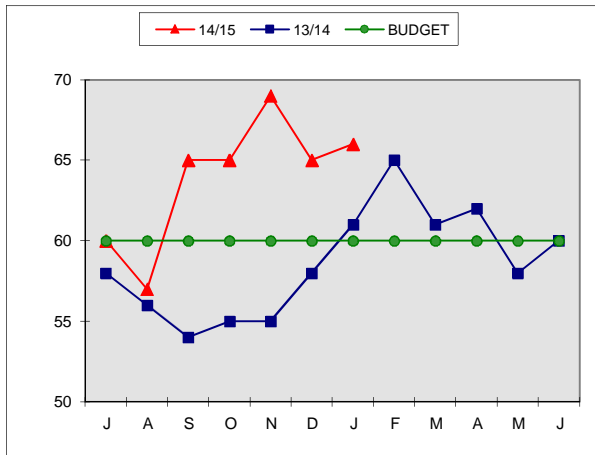
7. OPERATING CASH



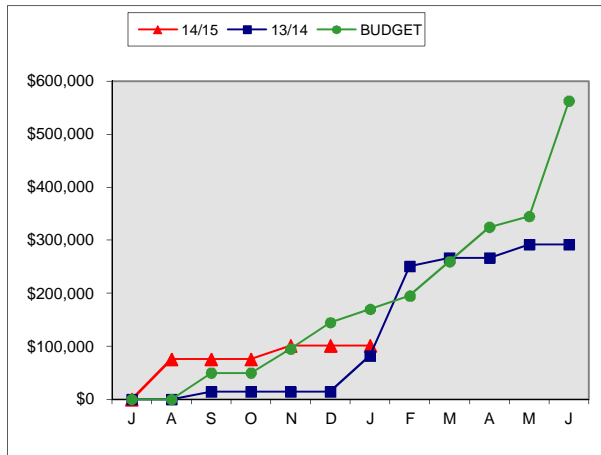
10. ACCOUNTS PAYABLE



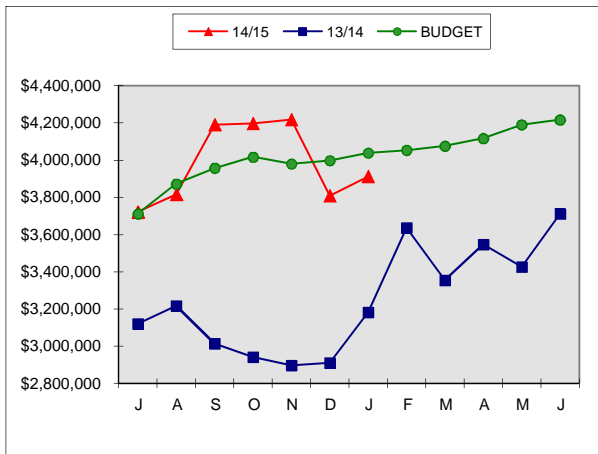
8. ACCOUNTS RECEIVABLE-DAYS



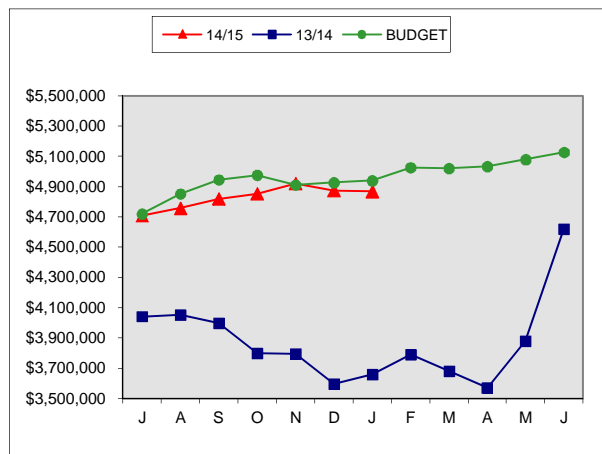
11. CAPITAL EXPENDITURES-YTD



9. ACCOUNTS RECEIVABLE, NET

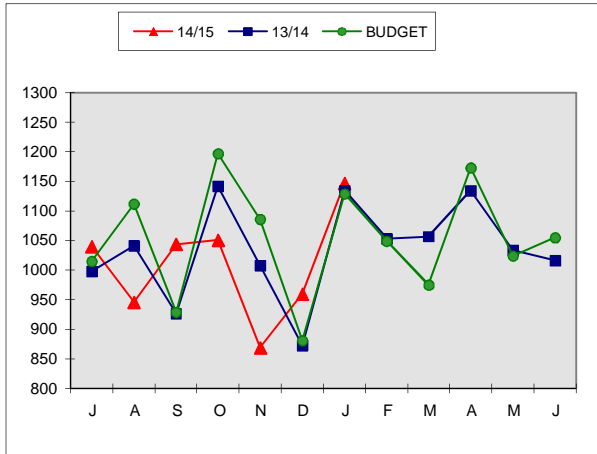


12. FUND BALANCE + NET INCOME (LOSS)

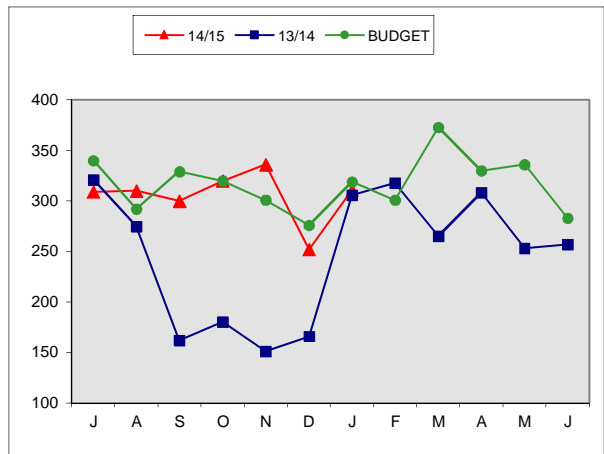


EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2015

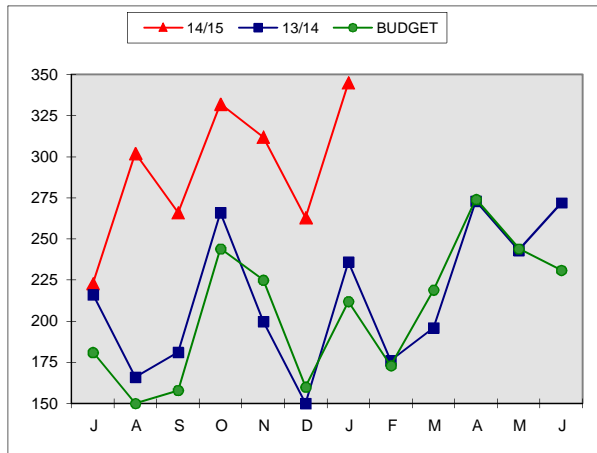
13. PORTOLA MEDICAL CLINIC VISITS



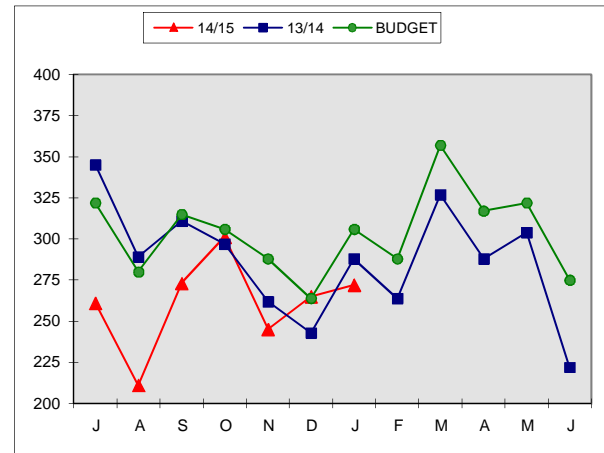
16. LOYALTON MEDICAL CLINIC VISITS



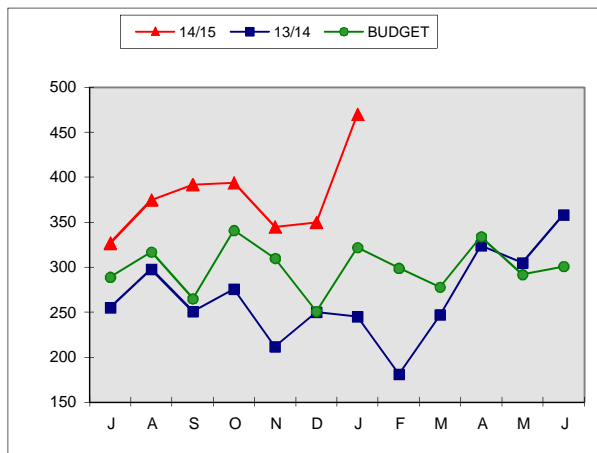
14. PORTOLA DENTAL CLINIC VISITS



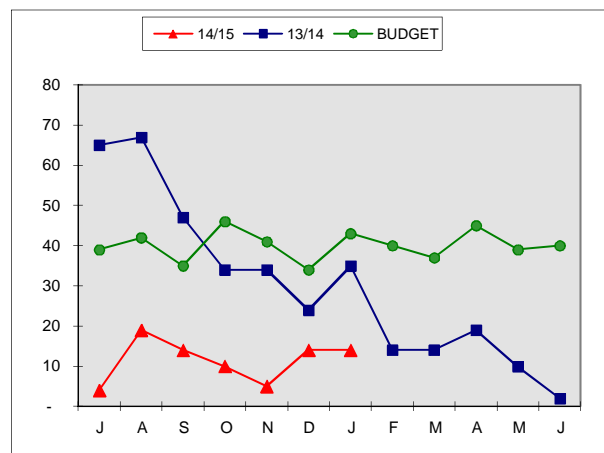
17. INDIAN VALLEY MEDICAL CLINIC VISITS



15. GRAEAGLE MEDICAL CLINIC VISITS

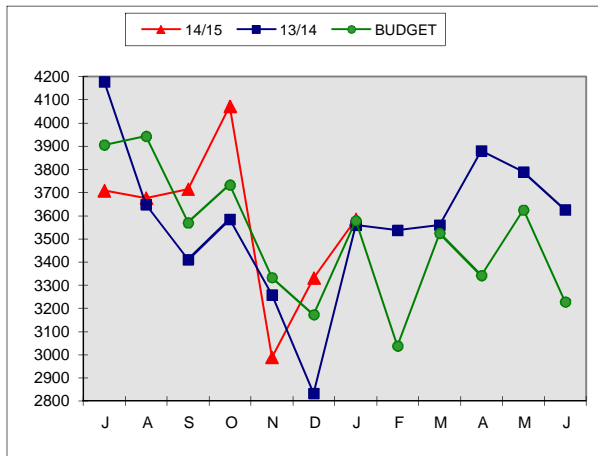


18. PORTOLA ANNEX VISITS

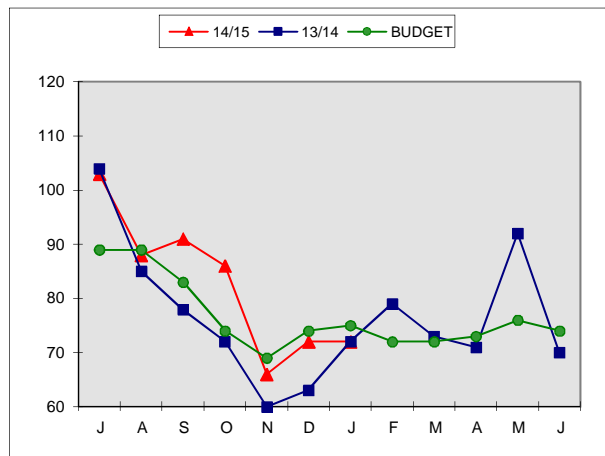


EASTERN PLUMAS HEALTH CARE
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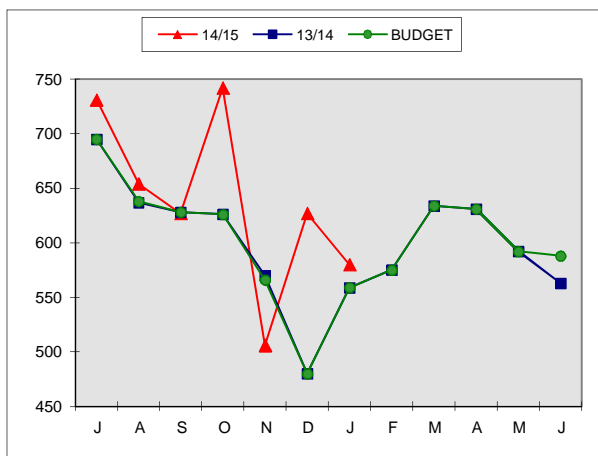
19. LABORATORY PROCEDURES



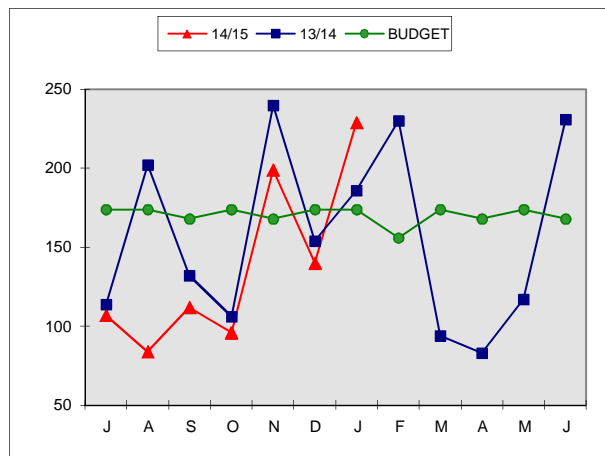
22. AMBULANCE RUNS



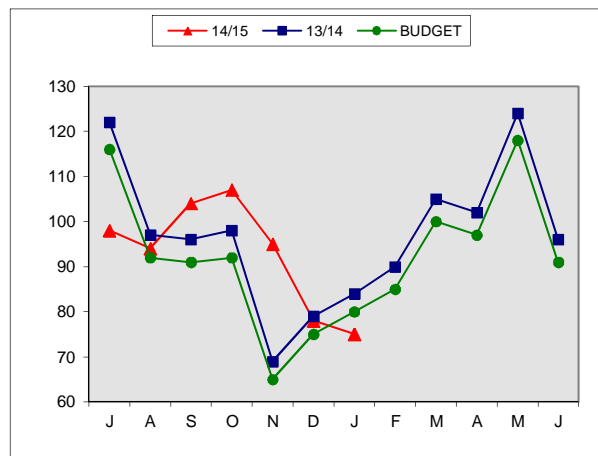
20. RADIOLOGY PROCEDURES



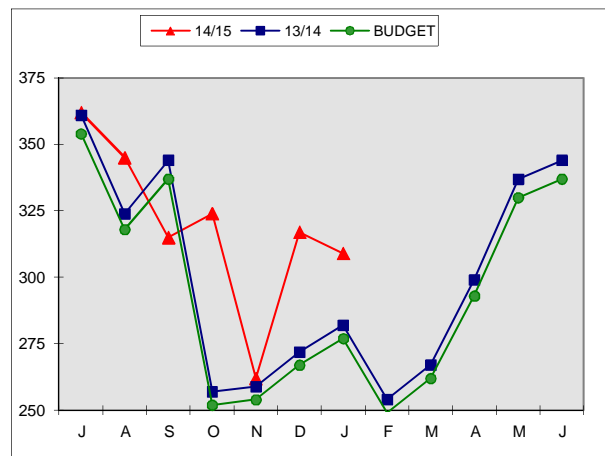
23. RESPIRATORY PROCEDURES



21. ECGS

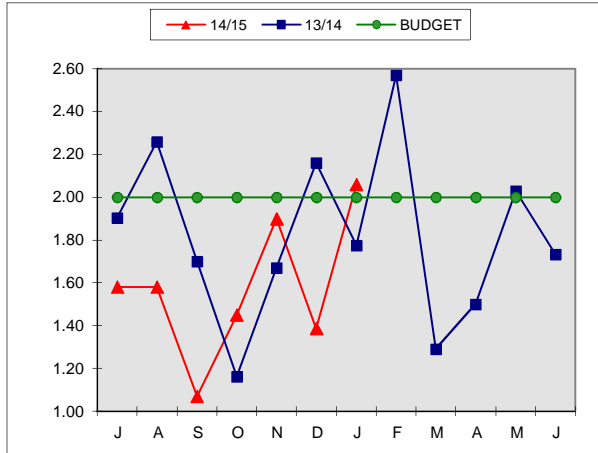


24. EMERGENCY ROOM VISITS

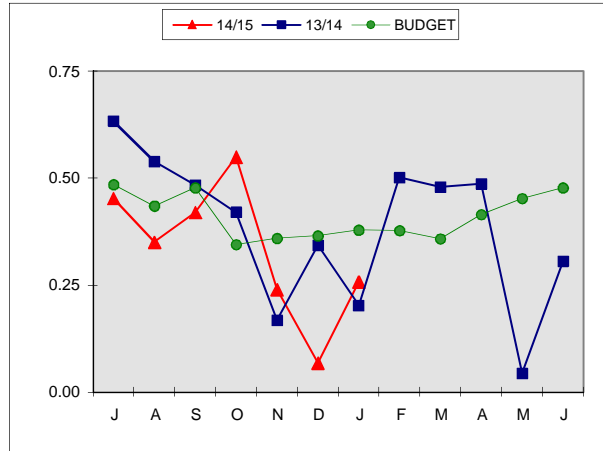


EASTERN PLUMAS HEALTH CARE
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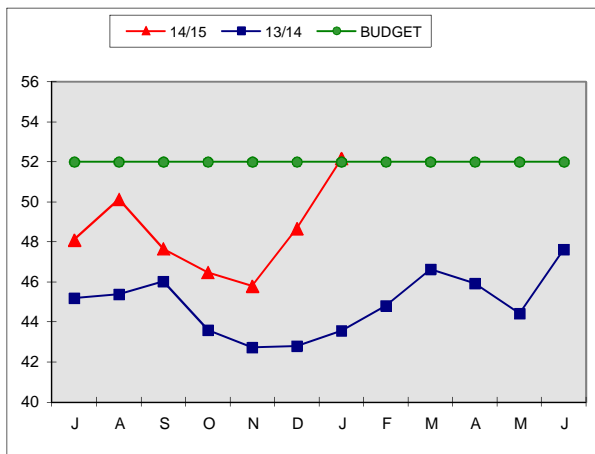
25. AVERAGE DAILY CENSUS - ACUTE



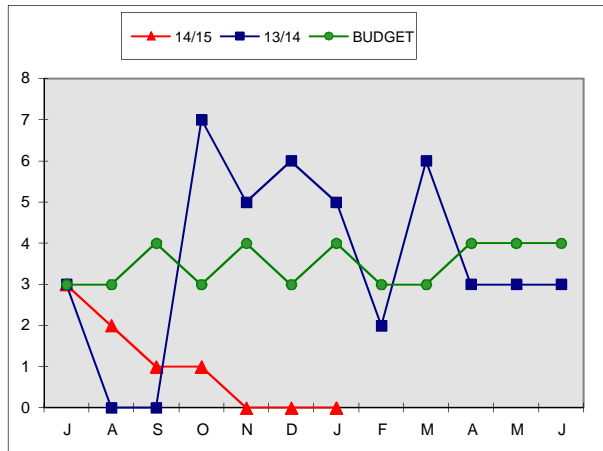
28. AVERAGE DAILY CENSUS - OBSERVATION



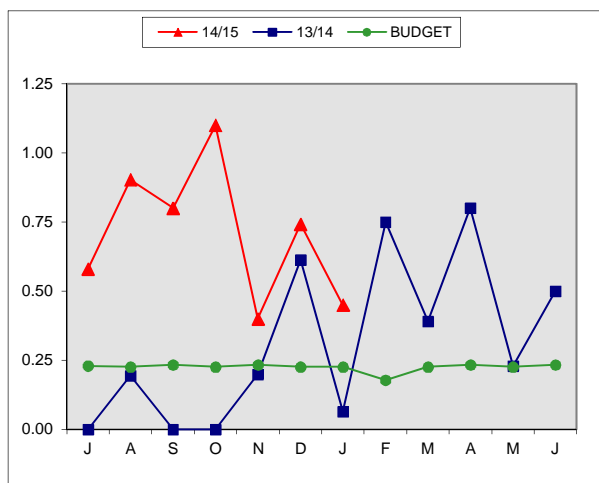
26. AVERAGE DAILY CENSUS - SNF



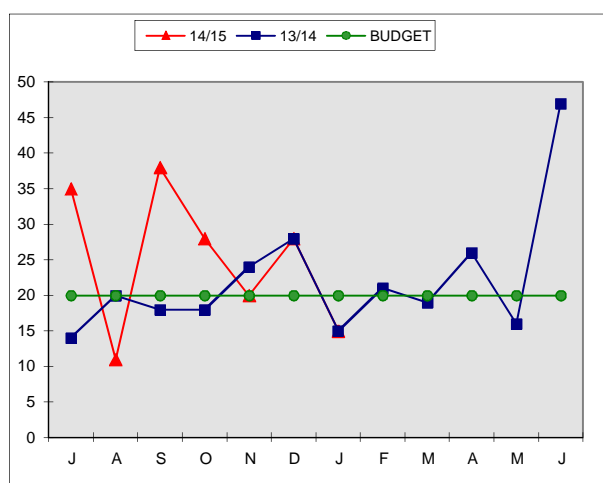
29. SURGERIES - IN & OUTPATIENT



27. AVERAGE DAILY CENSUS-SWING

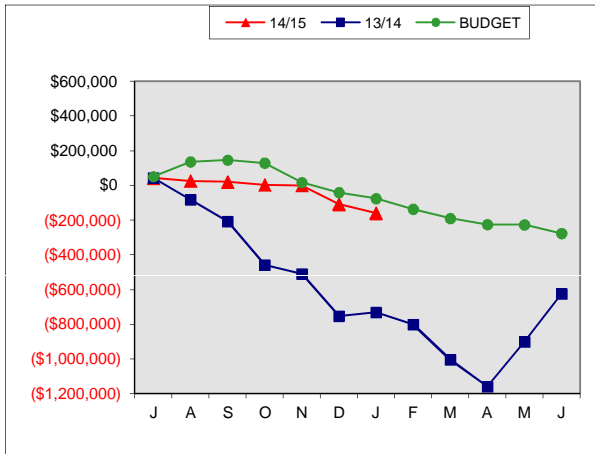


30. ENDOSCOPY PROCEDURES

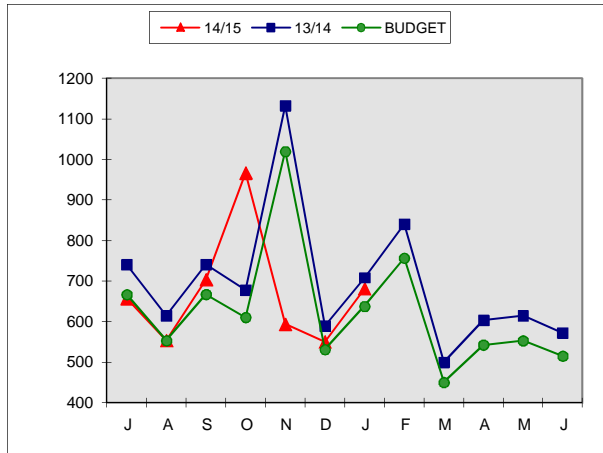


EASTERN PLUMAS HEALTH CARE
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 FOR THE YEAR ENDED JUNE 30, 2015

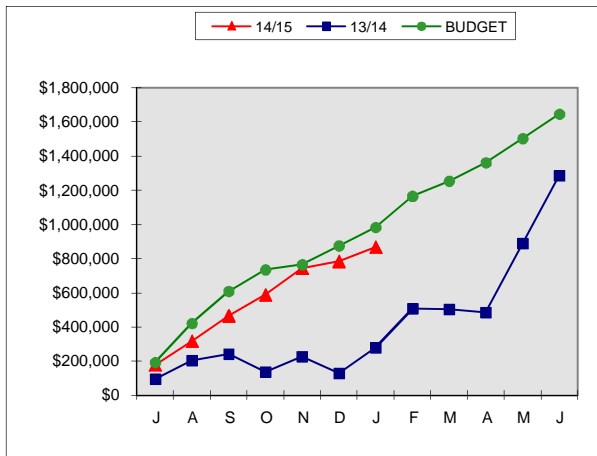
31. YEAR TO DATE OPERATING INCOME (LOSS)



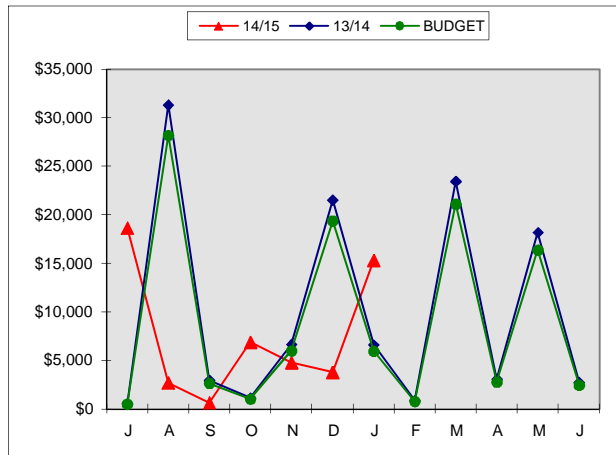
34. OVERTIME HOURS



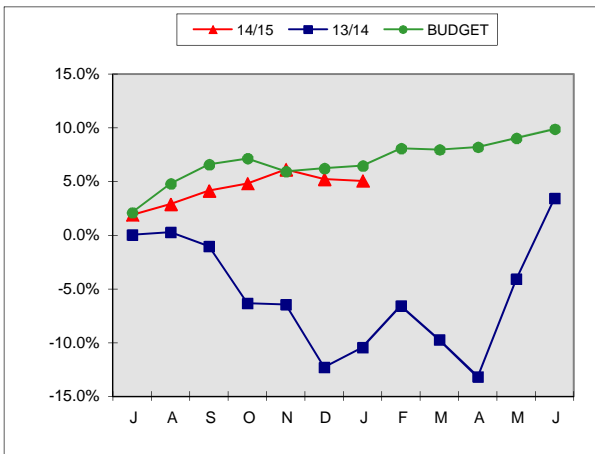
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



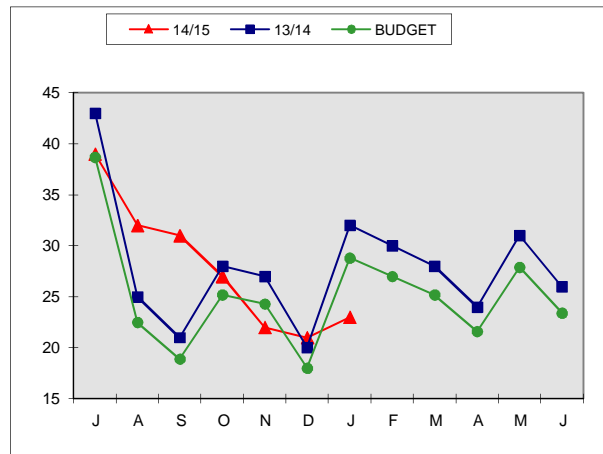
35. DENIALS



34. RETURN ON EQUITY



36. EMERGENCY DEPARTMENT TRANSFERS



**EPHC Project List
Portola**

Project Description	Projected Completion date	Approximate Cost	Update
Boiler replacement Plan	2015	Approximately \$2 million	Awaiting information about feasibility of bio mass boiler which should be available in February of 2015. We will begin design development with architect, once we decide what type of boiler we intend to install
Replace rooftop A/C and Heating unit (Portola Medical Clinic)	2015	?	Will obtain bids in summer 2015.
Replace generator at Portola Med Clinic with larger unit	Fall 2015	?	Will obtain bids this year for a unit that will handle the electrical load.
Sliding doors for main entrance	2015	?	Reviewing options to change out doors in clinic with automatic doors.
ED Center, Kitchen: Remodel kitchen.	Summer 2015	Minor	Removal of old kitchen equipment completed. Painting and repair of cabinets in kitchen area to be completed as time permits.

**EPHC Project List
Portola**

Project Description	Projected Completion date	Approximate Cost	Update
Replace carpet in Portola Skilled Nursing	2015	?	Obtaining bids to replace carpet in SNF.
Nurse call replacement.	<i>15-Jun</i>	\$95,000.00	Awaiting OSHPD approval. Once received, contractor will complete project.
Master Plan Infrastructure projects Main Hospital negative grade Boiler building negative grade SNF deck posts and stem wall shield Air handling equipment replacement Smoke detector in air supply ducts	To be determined	To be determined	Major projects to be scheduled.
ADA Plan Compliance	Summer 2015	\$25,000.00	Completed ADA review of exterior of Portola campus. Several items completed. Will be making parking lot grade modifications in summer 2015.
Painting of Exterior of all buildings, (Hospital, Business Office, Admin. Office, Boiler Building, and ED Center).	2015-16	\$10,000.00	To be completed in house.
Paint inside of Business Office	2015	?	Low priority, will complete as time permits.
ER Space Expansion Options	2015	?	Evaluating options of expanding ER patient space with Architect.
Pyxis Installation	2015	?	Evaluate options for Pyxis (medication unit) installation.

**EPHC Project List
Loyalton**

Project Description	Project Completion Date	Approximate Cost	Update
Repair damage to main entrance overhang.	2015	Minor	Not urgent. Exploring costs to repair stucco.
Repaint Ambulance Barn	2015/2016	Minor	
Removal of old x-ray equipment	2015	Minor	Cannot find contractor to remove equipment. Will continue search.
Replace Ambulance Barn door	15-Jul	?	Door is irreparable so needs to be replaced this summer.
Replace shingles on Loyalton ambulance barn	Summer/Fall 2015	?	To be completed by in-house staff as time permits.
Reseal of cooling towers	Undetermined	?	Scope of project to be determined
Reseal cracks in floors.	2015	Minor	Repair uneven concrete floor in corridor.
Replace carpet in Loyalton Clinic	2015	?	Carpet is worn and needs to be replaced.